



The Municipality of North Perth

2016 Capital and Operating Budget

FINAL REPORT

Presented By: Ken Buchanan, Councillor
& Budget Chair

Dated: April 18th, 2016

Municipality of North Perth

2016 Budget

Project & Operating

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Municipality of North Perth

2016 Budget Presentation to Council

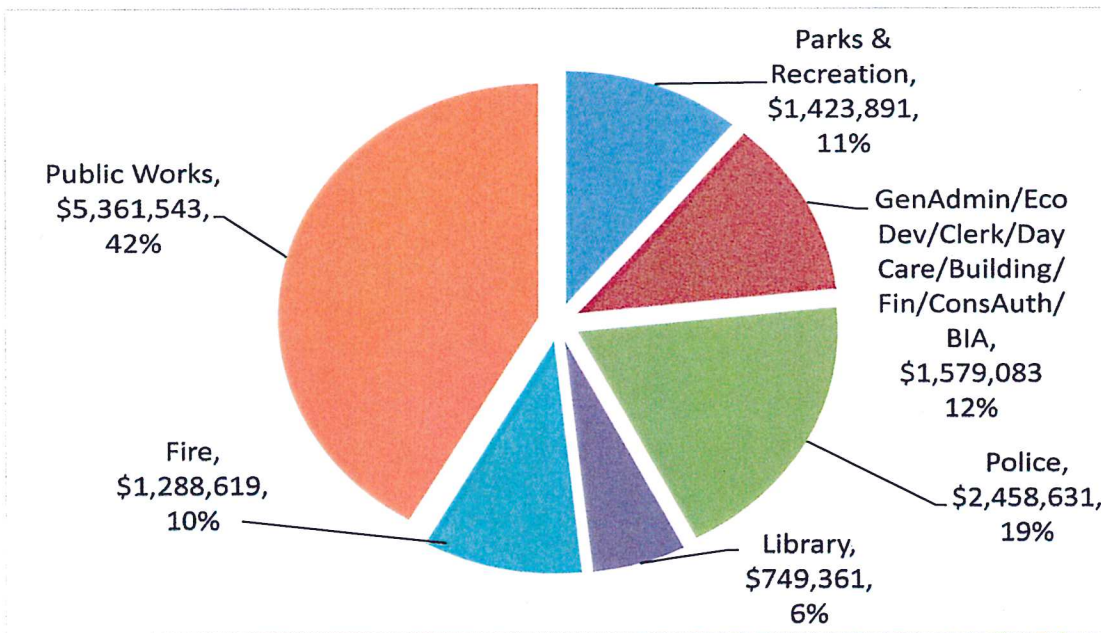
On behalf of Council, I am tabling the 2016 Budget for Council approval. Through the 2016 Budget Process, members of Council and staff have worked to find a balanced position between the need to support important municipal services while restraining tax increases.

Council started the 2016 Budgeting Process with a policy statement followed by a visioning session that gave each member of Council the opportunity to outline their concerns with regard to the numerous municipal services provided and the delivery of those services in North Perth.

Operating Budget

Prior to the budgeting process, the Province announced a further reduction in North Perth's annual Ontario Municipal Partnership Fund (OMPF) revenue transfer of \$255,100 which is in addition to the combined 2013/14/15 reduction of \$881,900.00. The 2016 OMPF revenue reduction translated into a 2.5% tax levy increase for North Perth ratepayers before the budgeting process began. The ongoing OMPF funding reduction has negatively impacted the municipal revenue stream in Perth County for the past four years. Other factors influencing the current budgeting process include reduced OPP contract, lower gas prices, higher hydro costs, and low investment returns. As well, additional legislative requirements continue to place financial pressure on North Perth's operations. The following chart illustrates the allocation of North Perth tax dollars:

2016 Net Operating Budget



2016 Project Budget

The 2016 Budget includes numerous and significant ongoing initiatives that look to the long term viability of North Perth. We are still anticipating relatively low road construction costs and financing rates to be able to move forward with the projects proposed for 2016 including:

- Steve Kerr Memorial Complex
- Intersection improvements for Main Street/Hwy #23/County Line 86 – Roundabout
- Design and Engineering of the Upgrades at the Wastewater Treatment Plant
- Fire Station Replacement – Monkton Station
- Rural Road Upgrades
- Parks and Recreation Master Plan

As well, the completion and opening of the new North Perth Day Care Centre, as part of the new elementary school build, is a key economic development driver for our community and a wonderful opportunity to meet the current needs of our young families. The final lift of asphalt for the Binning Street extension and the intersection upgrades are both needed to enable the development of the new school and proposed recreation complex, as well as other development to the northwest. The Memorial Park Rehabilitation Project will be completed this spring with a community celebration in the park to acknowledge the progress.

Numerous other projects are also planned with an overall project cost estimate of over \$20 million, which includes some carryover projects from 2015. The ongoing significant project work is appreciably being funded by Development Charges revenues, reserves, the sale of lands, generous corporate and personal donations, tax levy and some provincial/federal grant funding. Interim to medium term financing may be required while the projects are in the construction phase to completion.

Maintaining and improving North Perth's municipal infrastructure will continue to require significant and planned investment. During 2016, Council has included a \$350,000 tax levy to further fund capital project work. This levy is offset in the current year by \$250,000 tax revenue generated from growth related assessment base.

Impact on Property Taxes

North Perth continues to prosper and has generated net growth in property assessment over the past year of nearly 3%. The North Perth Building Department issued 239 permits in 2015 of which 97 were for new residential dwelling units. This increased tax base allows the costs related to this growth to be applied across a greater number of properties.

All properties in Ontario were reassessed for 2013 based on January 2012 values. Any decreases in property values resulting from that reassessment were applied in 2013; however, property assessment increases are being phased-in over the subsequent four years thereby staggering the increased tax impact. The assessment phase-in over the past four years results in reduced but ongoing property tax impacts. An individual's property tax impact will vary depending on whether their property assessment was higher or lower than the overall

assessment increase. Municipal Property Assessment Corporation (MPAC) is in the process of developing and implementing a property re-assessment for 2017-2020. Re-assessment Notices will be issued to all property owners in the near future.

The North Perth 2016 tax levy increase of \$1,285,172.36 results in a 12.6% levy increase for local municipal purposes. However, your total property tax bill reflects taxes levied by the Municipality of North Perth, the County of Perth and local school boards. When all three 2016 levy requisitions are combined, the overall levy increase on the average residential units in North Perth will be about a 9.9% increase or 67 cents/day. Your actual % change will depend on assessment changes and relative tax classes.

Our final budget addresses operational and infrastructure needs to maintain appropriate municipal service levels required by our community while managing the provincial revenue cutbacks in OMPF funding. Council will be closely monitoring the 2016 financial statements to ensure that the Municipality is sustaining the desired levels of services while moving forward with current development to ensure growth and prosperity during 2016.

On behalf of Councillor Matt Richardson, Vice-Chair, and myself, I thank members of Council and our staff for working through the challenges we faced during our 2016 budget deliberations.

Yours sincerely,

Ken Buchanan
Councillor & Budget Chair

2016 Combined Project Budget

April 18, 2016

		2016	2017	2018	Segregat.Surplus	Dev. Chgs/Fin/Other/Sale of Land	Grants/Donations	Annual Dep.
	New 2016 Projects							
Administration	Signage Revitalization Project	\$ 100,000.00	\$ 200,000.00	\$ 45,937.00	\$ 100,000.00	\$ -	\$ -	\$ -
	Fire Alarm System - Municipal Office	\$ 33,000.00	\$ -	\$ -	\$ 33,000.00	\$ -	\$ -	\$ -
	Office Re-development	\$ 14,000.00	\$ -	\$ -	\$ 14,000.00	\$ -	\$ -	\$ -
Administration - Total		\$ 147,000.00	\$ 200,000.00	\$ 45,937.00	\$ 147,000.00	\$ -	\$ -	\$ -
Clerk/Day Care	New North Perth Day Care and BSCFC - Carryov	\$ 1,972,918.50	\$ -	\$ -	\$ -	\$ 561,600.00	\$ 1,411,318.50	\$ -
	New Day Care and BSCFC - Furnishings and Eq	\$ 140,134.51	\$ -	\$ -	\$ 10,000.00	\$ -	\$ 130,134.51	\$ -
	New Day Care and BSCFC - Playgrounds	\$ 103,500.00	\$ -	\$ -	\$ -	\$ -	\$ 103,500.00	\$ -
	Website Landing Pages	\$ 1,800.00	\$ -	\$ -	\$ 1,800.00	\$ -	\$ -	\$ -
Clerk/Daycare - Total		\$ 2,218,353.01	\$ -	\$ -	\$ 11,800.00	\$ 561,600.00	\$ 1,644,953.01	\$ -
Finance	Information Technology Corporate Infrastructure	\$ 80,000.00	\$ 95,000.00	\$ 75,000.00	\$ 80,000.00	\$ -	\$ -	\$ -
	Payroll Solution	\$ 105,000.00	\$ 105,000.00	\$ -	\$ 105,000.00	\$ -	\$ -	\$ -
Finance - Total		\$ 185,000.00	\$ 200,000.00	\$ 75,000.00	\$ 185,000.00	\$ -	\$ -	\$ -
Library	Atwood Sewer Hook-up	\$ 10,000.00	\$ -	\$ -	10,000.00	\$ -	\$ -	\$ -
	Listowel Library Roof Replacement	\$ 250,000.00	\$ -	\$ -	\$ -	\$ 250,000.00	\$ -	\$ 24,983.00
	Library Security Updates	\$ 6,500.00	\$ -	\$ -	6,500.00	\$ -	\$ -	\$ -
	Listowel Library Interior Renovation, Design	\$ 44,000.00	\$ -	\$ -	44,000.00	\$ -	\$ -	\$ -
Library - Total		\$ 310,500.00	\$ -	\$ -	\$ 60,500.00	\$ 250,000.00	\$ -	\$ 24,983.00
Fire	Replacement - Monkton Station	\$ 600,000.00	\$ -	\$ -	300,000.00	300,000.00	\$ -	\$ 20,404.00
	Water Storage Tank (Kurtzville)	\$ 14,000.00	\$ -	\$ -	14,000.00	\$ -	\$ -	\$ -
Fire-Total		\$ 614,000.00	\$ -	\$ -	\$ 314,000.00	\$ 300,000.00	\$ -	\$ 20,404.00
Water/Wastewater	Hamilton Court, Hoover Ind Sub & Tremaine Ave	\$ 15,375.00	\$ -	\$ -	\$ 15,375.00	\$ -	\$ -	\$ 205.00
	Haverkamp - Carry-Over	\$ 174,660.00	\$ -	\$ -	\$ 174,660.00	\$ -	\$ -	\$ 232.00
	Hwy 23 South/Kincaid	\$ 454,500.00	\$ -	\$ -	\$ 344,250.00	\$ 110,250.00	\$ -	\$ 6,060.00
	Roundabout - Carry-Over	\$ 164,772.00	\$ -	\$ -	\$ 164,772.00	\$ -	\$ -	\$ 223.00
	Perth Line 86	\$ 746,250.00	\$ -	\$ -	\$ 268,250.00	\$ 478,000.00	\$ -	\$ 9,950.00
	Bolton St, Davidson & Wellington St S Reconstruction	\$ 15,658.57	\$ -	\$ -	\$ 15,658.57	\$ -	\$ -	\$ 208.00
	Watermain (EFS Plastics/Horst Welding Lot Line)-Car	\$ 72,444.00	\$ -	\$ -	\$ -	\$ 72,444.00	\$ -	\$ 965.92
Water/Wastewater Total		\$ 1,643,659.57	\$ -	\$ -	\$ 982,965.57	\$ 660,694.00	\$ -	\$ 17,843.92
WWTP	Wastewater Treatment Plant Upgrades	\$ 438,000.00	7,121,000.00	\$ -	438,000.00	\$ -	\$ -	\$ -
Landfill	Elma Landfill Custom Dumpsters	\$ 8,000.00	8,000.00	8,000.00	\$ 8,000.00	\$ -	\$ -	\$ -
	Listowel Landfill Remedial Action Plan	\$ 32,500.00	\$ -	\$ -	\$ 32,500.00	\$ -	\$ -	\$ -
Cemetery	Donegal Cemetery - Gated Entrance Refurbishm	\$ 9,000.00	\$ -	\$ -	\$ 9,000.00	\$ -	\$ -	\$ -
	New Cemetery Planning - (Carry over)	\$ 53,500.00	21,250.00	5,250.00	\$ 53,500.00	\$ -	\$ -	\$ -
Landfill/Cemetery Total		\$ 103,000.00	\$ 29,250.00	\$ 13,250.00	\$ 103,000.00	\$ -	\$ -	\$ -
Public Wk.Roads	Road Needs and Condition Report - Carry Over	\$ 54,000.00	\$ -	\$ -	\$ -	\$ 54,000.00	\$ -	\$ -
	Hamilton Court, Hoover Ind/Sub & Tremaine Ave Sou	\$ 172,460.00	\$ -	\$ -	\$ -	\$ 172,460.00	\$ -	\$ 8,623.00
	Hwy 23 South/Kincaid	\$ 1,894,500.00	\$ -	\$ -	\$ 894,500.00	\$ 1,000,000.00	\$ -	\$ 94,725.00
	Roundabout - Carry Over	\$ 935,956.67	\$ -	\$ -	\$ 310,900.00	\$ 625,056.67	\$ -	\$ 46,797.00
	Rural Road Upgrades	\$ 1,000,000.00	\$ -	\$ -	\$ 1,000,000.00	\$ -	\$ -	\$ 50,000.00
	Road 140 Re-Construction	\$ 250,000.00	\$ -	\$ -	\$ 250,000.00	\$ -	\$ -	\$ 12,500.00
	Streetlights - LED & Listowel Library Parking Lot	\$ 31,000.00	\$ -	\$ -	\$ 31,000.00	\$ -	\$ -	\$ 1,550.00
	Bolton St, Davidson & Wellington St S Reconstruction	\$ 129,786.60	\$ -	\$ -	\$ 107,321.37	\$ 22,465.23	\$ -	\$ 6,489.33
	Bridge Maint - 1 to 5 Year Repairs	\$ 400,000.00	\$ 905,000.00	\$ 750,000.00	\$ 293,000.00	\$ -	\$ 107,000.00	\$ 5,333.00
	Perth Line 86	\$ 667,500.00	\$ -	\$ -	\$ 667,500.00	\$ -	\$ -	\$ 33,325.00
	Equipment Replacement	\$ 145,000.00	\$ -	\$ -	\$ 145,000.00	\$ -	\$ -	\$ 18,125.00
	Binning St. Extension-CarryOver	\$ 195,500.00	\$ -	\$ -	\$ -	\$ 195,500.00	\$ -	\$ 9,775.00
	Havercamp - Carry Over	\$ 626,160.00	\$ -	\$ -	\$ -	\$ 626,160.00	\$ -	\$ -
	Connecting Link	\$ 50,000.00	\$ 517,000.00	\$ -	\$ 50,000.00	\$ -	\$ -	\$ -
	Rd 165	\$ 1,358,570.00	\$ -	\$ -	\$ 547,111.00	\$ 132,174.00	\$ 679,285.00	\$ -
Public Works - Total		\$ 7,910,433.27	\$ 1,422,000.00	\$ 750,000.00	\$ 4,296,332.37	\$ 2,827,815.90	\$ 786,285.00	\$ 287,242.33
Recreation	Elma Logan Recreation Complex Projects	\$ 65,000.00	\$ -	\$ -	\$ 40,300.00	\$ 24,700.00	\$ -	\$ -
	Elma Logan Recreation Complex Parking Lot	\$ 98,600.00	\$ 91,000.00	\$ 107,000.00	\$ 61,100.00	\$ 37,500.00	\$ -	\$ -
	Atwood Lions Pool Equipment	\$ 25,500.00	\$ -	\$ -	\$ 25,500.00	\$ -	\$ -	\$ -
	Listowel Arena, Parks and Pool Projects	\$ 26,500.00	\$ -	\$ -	\$ 21,500.00	\$ -	\$ 5,000.00	\$ -
	Memorial Park Rehabilitation Project	\$ 160,000.00	\$ 160,000.00	\$ -	\$ -	\$ 85,000.00	\$ 75,000.00	\$ -
	Steve Kerr Memorial Arena	\$ 7,500,000.00	\$ 6,200,000.00	\$ -	\$ 500,000.00	\$ 5,283,348.00	\$ 1,716,652.00	\$ -
	Parks and Recreation Services Master Plan	\$ 75,000.00	\$ -	\$ -	\$ -	\$ 75,000.00	\$ -	\$ -
	Carry-over Projects							
	2015 Carry Over Projects	\$ 16,000.00	\$ 11,000.00	\$ -	\$ 16,000.00	\$ -	\$ -	\$ -
Recreation - Total		\$ 7,966,600.00	\$ 6,462,000.00	\$ 107,000.00	\$ 664,400.00	\$ 5,505,548.00	\$ 1,796,652.00	\$ -
TOTAL	Total 2016 Capital	\$ 21,536,545.85	\$ 15,434,250.00	\$ 991,187.00	\$ 7,202,997.94	\$ 10,105,657.90	\$ 4,227,890.01	\$ 350,473.25

Municipality of North Perth - 2016 Combined Operating Budget									
	2015	2015	2016	2016	2016	%	Budget	%	%
	Actual	Budget	Revenue	Expense	Budget	+ / -	Variance	>	Levy
Administration									
General Administration	(141,752.72)	379,218.00	472,961.50	893,014.00	420,052.50	10.8%	40,834.50	3.2%	0.4%
Economic Development	115,450.00	115,450.00	5,000.00	148,336.00	143,336.00	24.2%	27,886.00	2.2%	0.3%
Police	2,636,549.00	2,636,549.00	55,500.00	2,514,131.00	2,458,631.00	-6.7%	(177,918.00)	-14%	-1.7%
Clerk Department	186,311.26	221,048.00	121,350.00	354,445.00	233,095.00	5.4%	12,047.00	0.9%	0.1%
Day Care Department	0.00	0.00	998,674.89	998,674.89	0.00				
Building Department	0.00	0.00	354,131.00	354,131.00	0.00				
Finance Department	454,494.24	444,990.00	104,050.00	621,200.00	517,150.00	16.2%	72,160.00	5.6%	0.7%
Conservation Authorities	252,086.00	252,093.00	0.00	265,450.00	265,450.00	5.3%	13,357.00	1.0%	0.1%
BIA	0.00	0.00	89,350.00	89,350.00	0.00				
Current Operations	3,503,137.78	4,049,348.00	2,201,017.39	6,238,731.89	4,037,714.50	-0.3%	(11,633.50)	-0.9%	-0.1%
Library									
Library Operations	587,432.39	587,432.39	62,072.00	808,433.09	746,361.09	27.1%	158,928.70	12.4%	1.6%
Current Operations	587,432.39	587,432.39	62,072.00	808,433.09	746,361.09	27.1%	158,928.70	12.4%	1.6%
Fire									
Administration	0.00	0.00	6,050.00	6,050.00	0.00				
Listowel Fire Station	624,541.57	651,187.83	15,000.00	715,716.63	700,716.63	7.6%	49,528.80	3.9%	0.5%
Atwood Fire Station	280,071.35	340,630.94	7,000.00	359,193.04	352,193.04	3.4%	11,562.10	0.9%	0.1%
E/L Monkton Station	252,589.25	165,383.40	75,132.68	249,207.48	174,074.80	5.3%	8,691.40	0.7%	0.1%
Minto fire Agreement	60,723.66	60,724.00	0.00	61,634.51	61,634.51	1.5%	910.51	0.1%	0.0%
Current Operations	1,217,925.83	1,217,926.17	103,182.68	1,391,801.66	1,288,618.98	5.8%	70,692.81	5.5%	0.7%
Public Works/Environmental Services									
Roads	3,889,902.80	4,368,432.52	12,150.00	4,810,812.59	4,798,662.59	9.8%	430,230.07	33.5%	4.2%
Storm Water Mgmt	152,315.96	194,930.00	0.00	183,480.00	183,480.00	-5.9%	(11,450.00)	-0.9%	-0.1%
Drainage	57,112.60	51,045.00	54,303.00	128,639.27	74,336.27	45.6%	23,291.27	1.8%	0.2%
Equipment Account	0.00	0.00	0.00	(3,967.00)	(3,967.00)				0.0%
Waste Management	217,000.00	217,000.00	704,075.00	921,315.00	217,240.00	0.1%	240.00	0.0%	0.0%
Cemeteries	90,000.00	90,000.00	136,850.00	228,641.00	91,791.00	2.0%	1,791.00	0.1%	0.0%
Water/Sewer	0.00	0.00	4,672,907.60	4,672,907.60	0.00				
Current Operations	4,406,331.36	4,921,407.52	5,580,285.60	10,941,828.46	5,361,542.86	8.9%	440,135.34	34.2%	4.3%
Recreation									
Recreation Administration	384,796.86	362,877.00	5,000.00	379,890.00	374,890.00	3.3%	12,013.00	0.9%	0.1%
Recreation Programs	(6,289.86)	15,630.00	109,871.26	125,501.26	15,630.00	0.0%	-	0.0%	0.0%
Elma/Logan Arena & Parks	167,725.20	155,935.89	380,704.80	550,285.00	169,580.20	8.7%	13,644.31	1.1%	0.1%
EMCC	168,669.28	169,295.00	121,150.00	315,145.00	193,995.00	14.6%	24,700.00	1.9%	0.2%
Lions Pool	56,641.90	56,175.00	36,000.00	91,330.00	55,330.00	-1.5%	(845.00)	-0.1%	0.0%
Listowel Arena & Parks	327,031.74	312,725.00	426,325.00	781,345.00	355,020.00	13.5%	42,295.00	3.3%	0.4%
Kinsmen Pool	35,096.22	35,010.00	60,300.00	99,510.00	39,210.00	12.0%	4,200.00	0.3%	0.0%
Wallace Arena & Parks	220,329.22	206,370.00	145,600.00	325,610.60	180,010.60	-12.8%	(26,359.40)	-2.1%	-0.3%
North Perth Trails	16,919.82	15,400.00	0.00	15,870.00	15,870.00	3.1%	470.00	0.0%	0.0%
Beautification Committee	22,625.26	25,175.00	9,700.00	34,055.00	24,355.00	-3.3%	(820.00)	-0.1%	0.0%
Current Operations	1,393,545.64	1,354,592.89	1,294,651.06	2,718,541.86	1,423,890.80	5.1%	69,297.91	5.4%	0.7%
Combined Totals	\$ 11,108,373.00	\$ 12,130,706.97	\$ 9,241,208.73	\$ 22,099,336.96	\$ 12,858,128.23	6.0%	727,421.26	56.6%	7.1%
Plus: 1% for Projects		92,865.63			101,766.73		8,901.10	0.7%	0.1%
Plus: Assessment Growth					250,000.00		250,000.00	19.5%	2.5%
Less: Annual Surplus	(275,000.00)	(275,000.00)			(231,250.00)	-15.9%	43,750.00	3.4%	0.4%
Less: OMPF	(1,771,900.00)	(1,771,900.00)			(1,516,800.00)	-14.4%	255,100.00	19.8%	2.5%
Overall Totals	9,061,473.00	10,176,672.60	\$ 9,241,208.73	\$ 22,099,336.96	\$ 11,461,844.96	12.6%	1,285,172.36	100.0%	12.6%

Municipality of North Perth - 2016 Tax Levy & Rates

Assessment for 2016 Tax Year- with 2016 Approved Tax Levy & Rates

	<u>Taxable</u>	<u>Tax</u>	<u>Weighted</u>	<u>General</u>	
Tax Class	Assessment	Ratios	Assessment	Tax Rate	Levy
Cor CT DT YT	110,603,940	1.2469000	137,912,053	0.00947618	1,048,102.48
Shd ST	2,346,000	1.2469000	2,925,227	0.00947618	22,231.11
Cor CU SU XU CX	4,096,800	0.8728300	3,575,810	0.00663332	27,175.40
XT	22,919,900	0.8728300	20,005,176	0.00663332	152,035.12
Far FTP/FTS	836,867,700	0.2500000	209,216,925	0.00189995	1,590,004.46
			-		
Ind IT IH	15,378,608	1.9692000	30,283,555	0.01496550	230,148.62
Ind LT	16,213,100	1.9692000	31,926,837	0.01496550	242,637.22
Ind I4	1,005,000	0.4923000	494,762	0.00374138	3,760.08
Ind IU IX LU IJ	2,892,700	1.2799800	3,702,598	0.00972758	28,138.96
JT	6,221,000	1.2799800	7,962,756	0.00972758	60,515.26
Mu MTEP/MTES/MTF	15,210,000	2.1505000	32,709,105	0.01634335	248,582.29
			-		
Pip PT	5,351,000	1.6391000	8,770,824	0.01245681	66,656.41
Far FAD R1 EP	347,500	0.2500000	86,875	0.00189995	660.23
Far FAD R4	90,000	0.2500000	22,500	0.00189995	171.00
Res RTP/RTS/RTPFS/	1,012,061,161	1.0000000	1,012,061,161	0.00759979	7,691,451.15
			-		
Ma TT	239,000	0.2500000	59,750	0.00189995	454.09
Total Taxable	2,051,843,409		1,501,715,913		\$ 11,412,723.89

PIL

Tax Class	Assessment	Ratios	Assessment	General	
CF	2,576,800	1.2469000	3,213,012	0.00947618	24,418.21
CG	2,207,800	1.2469000	2,752,906	0.00947618	20,921.50
CY	32,500	0.8728300	28,367	0.00663332	215.58
CZ	68,400	0.8728300	59,702	0.00663332	453.72
RD	451,000	-	-		
IP IG	94,400	1.9692000	185,892	0.01496550	1,412.74
RG	220,100	1.0000000	220,100	0.00759979	1,672.71
RP	3,500	1.0000000	3,500	0.00759979	26.60
Total PIL	5,654,500		6,463,479		\$ 49,121.07

Total 2,057,497,909 1,508,179,392 **\$ 11,461,844.96**

Apportioned Levy

Based Rate Own Purposes:

0.0075998

Percentage increase over last year

12.6%

North Perth