The Municipality of North Perth Consolidated Financial Statements For the year ended December 31, 2016

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#### **Independent Auditors' Report**

## To the Members of Council, Inhabitants and Ratepayers of The Municipality of North Perth

We have audited the accompanying consolidated financial statements of The Municipality of North Perth, which comprise the consolidated statement of financial position as at December 31, 2016, and the consolidated statements of operations, change in net debt and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

#### Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

#### **Auditor's Responsibility**

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### Opinion

In our opinion, the consolidated financial statements present fairly, in all material respects, the financial position of The Municipality of North Perth as at December 31, 2016 and the results of its operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

#### Chartered Professional Accountants, Licensed Public Accountants

Stratford, Ontario July 21, 2017

# The Municipality of North Perth Consolidated Statement of Financial Position

113,739,710

**\$101,942,376** \$ 93,047,261

104,342,545

| December 31   | 2016          | 2015          |  |
|---|---------------|---------------|--|
|   |               |               |  |
| Financial assets  |               |               |  |
| Cash and cash equivalents (Note 2)                        | \$ 15,034,499 | \$ 16,217,964 |  |
| Taxes receivable  | 570,142       | 502,872       |  |
| Accounts receivable                                       | 2,988,674     | 2,883,508     |  |
| Drain receivables   | 2,194,163     | 1,112,686     |  |
| Long-term receivables (Note 3)                            | 1,115,625     | 1,172,357     |  |
| Land and building held for sale                           | 310,282       |               |  |
|   | 22,213,385    | 21,889,387    |  |
| Liabilities   |               |               |  |
| Accounts payable and accrued liabilities                  | 4,464,567     | 2,258,865     |  |
| Employee benefits plan liability                          | 78,798        | 77,749        |  |
| Deferred revenue (Note 6)                                 | 11,005,181    | 11,645,244    |  |
| Net long-term debt (Note 7)                               | 16,850,173    | 17,590,813    |  |
| Solid waste closure and post-closure liabilities (Note 8) | 1,612,000     | 1,612,000     |  |
|   | 34,010,719    | 33,184,671    |  |
| Net debt  | (11,797,334)  | (11,295,284)  |  |
| Non-financial assets                                      |               |               |  |
| Tangible capital assets (Note 9)                          | 113,568,444   | 104,173,845   |  |
| Prepaid expenses and inventories of supplies              | 171,266       | 168,700       |  |
|   |               |               |  |

Contingent liabilities (Note 16)

Accumulated surplus (Note 10)

# The Municipality of North Perth Consolidated Statement of Operations

|  | Budget                 | •             |               |
|--|------------------------|---------------|---------------|
| For the year ended December 31           | 2016                   | 2016          | 2015          |
|  | Unaudited<br>(Note 19) |               |               |
|  | (1.000 17)             |               |               |
| Revenue                                  |                        |               |               |
| Taxation                                 | \$ 11,736,195          | \$ 11,743,873 | \$ 10,391,773 |
| Government grants - Federal (Note 11)    | 2,102,534              | 1,553,222     | 204,964       |
| Government grants - Provincial (Note 12) | 1,953,491              | 1,902,126     | 2,352,877     |
| Municipal grants                         | 478,771                | 443,933       | 1,167,690     |
| User fees and service charges            | 7,059,849              | 8,017,332     | 8,376,810     |
| Other (Note 13)                          | 7,542,624              | 6,510,429     | 3,721,732     |
|  |                        |               | _             |
|  | 30,873,464             | 30,170,915    | 26,215,846    |
| Expenses                                 |                        |               |               |
| General government                       | 1,852,377              | 1,524,735     | 1,407,341     |
| Protection services                      | 3,860,422              | 4,364,702     | 4,384,549     |
| Transportation services                  | 3,127,731              | 4,397,758     | 4,817,535     |
| Environmental services                   | 4,763,265              | 4,704,997     | 4,508,187     |
| Health services                          | 225,441                | 224,458       | 210,163       |
| Social and family services               | 2,531,491              | 1,573,267     | 1,917,989     |
| Recreation and cultural services         | 3,587,231              | 3,581,959     | 3,306,341     |
| Planning and development                 | 362,938                | 363,859       | 274,174       |
| Perth Meadows                            | 514,450                | 540,065       | 502,553       |
|  |                        |               |               |
|  | 20,825,346             | 21,275,800    | 21,328,832    |
|  |                        |               | 4.007.011     |
| Annual surplus                           | 10,048,118             | 8,895,115     | 4,887,014     |
| Accumulated surplus, beginning of year   | 93,047,261             | 93,047,261    | 88,160,247    |
| ,  |                        | , , ,         | ,,            |
| Accumulated surplus, end of year         | \$103,095,379          | \$101,942,376 | \$ 93,047,261 |

# The Municipality of North Perth Consolidated Statement of Change in Net Debt

| For the year ended December 31  | Budget<br>2016                           | 2016  | 2015   |
|---|--|---|--|
|   | Unaudited<br>(Note 19)                   |   |  |
| Annual surplus  | \$ 10,048,118                            | \$ 8,895,115  | \$ 4,887,014                                     |
| Acquisition of tangible capital assets Amortization of tangible capital assets Gain (loss) on sale of tangible capital assets Proceeds on sale of tangible capital assets Contributed tangible capital assets | (21,536,546)<br>3,331,334<br>-<br>-<br>- | (13,269,512)<br>3,438,257<br>(1,337,616)<br>1,860,968<br>(86,695) | (6,960,994)<br>3,245,243<br>(210,536)<br>332,182 |
|   | (8,157,094)                              | (499,483)   | 1,292,909  |
| Consumption (acquisition) of prepaid expenses and inventory of supplies   |  | (2,567)   | (2,594)  |
| Net change in net debt  | (8,157,094)                              | (502,050)   | 1,290,315  |
| Net debt, beginning of year   | (11,295,284)                             | (11,295,284)  | (12,585,599)                                     |
| Net debt, end of year   | \$(19,452,378)                           | \$(11,797,334)  | \$ (11,295,284)                                  |

# The Municipality of North Perth Consolidated Statement of Cash Flows

| For the year ended December 31                              | 2016                   | 2015        |  |
|---|------------------------|-------------|--|
| Operating transactions                                      |                        |             |  |
| Annual surplus  | <b>\$ 8,895,115</b> \$ | 4,887,014   |  |
| Items not involving cash                                    |                        |             |  |
| Amortization  | 3,438,257              | 3,245,243   |  |
| Gain on disposal of tangible capital assets                 | (1,337,616)            | (210,536)   |  |
| Contributed tangible capital assets                         | (86,695)               | -           |  |
| Changes in non-cash operating balances                      |                        |             |  |
| Taxes receivable  | (67,270)               | 39,279      |  |
| Accounts receivable   | (105,166)              | (811,236)   |  |
| Drain receivables   | (1,081,477)            | (421,504)   |  |
| Prepaid expenses and inventories of supplies                | (2,566)                | (2,595)     |  |
| Accounts payable and accrued liabilities                    | 2,205,702              | 264,039     |  |
| Employee Benefits Plan liability                            | 1,049                  | (143,227)   |  |
| Deferred revenue  | (640,063)              | 428,211     |  |
| Solid waste closure and post closure liabilities            |                        | (45,000)    |  |
|   | 11,219,270             | 7,229,688   |  |
| Capital transactions Acquisition of tangible capital assets | (13,269,512)           | (6,960,994) |  |
| Proceeds on sale of tangible capital assets                 | 1,860,968              | 332,182     |  |
| Acquisition of tangible capital assets - held for sale      | (310,282)              | -           |  |
|   | (11,718,826)           | (6,628,812) |  |
| Investing transactions                                      |                        |             |  |
| Decrease in long-term receivables                           | 56,731                 | 136,328     |  |
| Financing transactions                                      |                        |             |  |
| Proceeds from issuance of long-term debt                    | 61,200                 | (007.05.4)  |  |
| Repayment of long-term debt                                 | (801,840)              | (807,954)   |  |
|   | (740,640)              | (807,954)   |  |
| Net change in cash and cash equivalents                     | (1,183,465)            | (70,750)    |  |
| Cash and cash equivalents, beginning of year                | 16,217,964             | 16,288,714  |  |
| Cash and cash equivalents, end of year                      | <b>\$15,034,499</b> \$ | 16,217,964  |  |

#### December 31, 2016

#### 1. Significant Accounting Policies

#### Management's Responsibility for the Financial Statements

The consolidated financial statements of the Municipality of North Perth ("Municipality") are the responsibility of and prepared by management. They have been prepared in accordance with Canadian public sector accounting standards established by the Canadian Public Sector Accounting Board of the Chartered Professional Accountants of Canada. The Municipality of North Perth is a municipality in the Province of Ontario and operates under the provisions of the Municipal Act. The Municipality of North Perth provides municipal services such as fire, public works, planning, parks, recreation and other general government services.

#### **Basis of Consolidation**

The consolidated financial statements reflect the assets, liabilities, revenue and expenses, and changes in accumulated surplus of all municipal organizations, committees and boards which are owned or controlled by the Municipality of North Perth. The following boards have been consolidated:

Business Improvement Association North Perth Cemetery Board North Perth Public Library Board

All inter-entity assets, liabilities, revenues and expenses have been eliminated on consolidation.

Trust funds and their related operations administered by the Municipality of North Perth are not consolidated. The financial activity and position of the trust funds are reported separately.

#### **Basis of Accounting**

Revenues and expenditures are reported on the accrual basis of accounting. The accrual basis of accounting recognizes revenues in the period they are earned and measurable; expenditures are recognized in the period they are incurred and measurable as a result of receipt of goods or services and the creation of a legal obligation to pay.

#### Cash and Cash Equivalents

Cash and cash equivalents are represented by cash on hand, cash on deposit in chartered banks and investments that mature within three months.

#### **Portfolio Investments**

Portfolio investments are valued at the lower of cost and market value. Interest income is reported as revenue in the period earned.

#### **Deferred Revenue**

Funds received for specific purposes which are externally restricted by legislation, regulation or agreement and are not available for general municipal purposes are accounted for as deferred revenue on the consolidated statement of financial position. This revenue is recognized in the consolidated statement of operations in the year in which it is used for the specified purpose.

#### December 31, 2016

#### 1. Significant Accounting Policies (continued)

#### Solid Waste Closure and

Post-Closure Liabilities The estimated costs to close and maintain solid waste landfill sites are based on estimated future expenses in current dollars, discounted, adjusted for estimated inflation, and are charged to expense as the landfill site's capacity is used.

#### **Tangible Capital** Assets

Tangible capital assets are recorded at cost less accumulated amortization. Cost includes all costs directly attributable to acquisition or construction of the tangible capital asset including transportation costs, installation costs, design and engineering fees, legal fees and site preparation costs. Contributed tangible capital assets are recorded at fair value at the time of the donation, with a corresponding amount recorded as revenue. Capital work in progress is not amortized until the asset is put in use.

Amortization is calculated on a straight-line basis to write-off the net cost of each asset over its estimated useful life for all classes except land. Land is considered to have an infinite life without amortization. Residual values of assets are assumed to be zero for all assets with anv net gain or loss arising from the disposal of assets recognized in the consolidated statement of operations. Amortization is based on the following classifications and useful lives:

| Land improvements                          | 20 to 50 years  |
|--|-----------------|
| Buildings                                  | 30 to 100 years |
| Equipment and furniture                    | 5 to 30 years   |
| Fleet                                      | 10 to 25 years  |
| Information technology equipment           | 5 years         |
| Infrastructure - roads                     | 20 years        |
| Infrastructure - bridges and culverts      | 30 to 75 years  |
| Infrastructure - water, sewer and landfill | 4 to 100 years  |
|  |                 |

#### Subdivision Infrastructure

Subdivision streets, lighting, sidewalks, drainage and other infrastructure are required to be provided by subdivision developers. Upon completion they are turned over to the Municipality. Municipality is not involved in the construction.

#### Inventory

Inventory is recorded at the lower of average cost and net realizable value.

#### Retirement Benefits and Other Employee **Benefit Plans**

The Municipality of North Perth participates in a multiemployer defined benefit pension plan, however, sufficient information is not available to use defined benefit accounting. Therefore, the Municipality accounts for the plan as if it were a defined contribution plan. As such, no pension liability is included in the Municipality's financial statements and contributions are recognized as an expense in the year to which they relate.

#### December 31, 2016

#### 1. Significant Accounting Policies (continued)

## Reserves for Future Expenses

Certain amounts, as approved by Municipal Council, are set aside in reserves and reserve funds for future operating and capital expenses.

#### **Revenue Recognition**

Property tax billings are prepared by the Municipality based on assessment rolls issued by the Municipal Property Assessment Corporation ("MPAC"). Tax rates are established annually by Council, incorporating amounts to be raised for local services and amounts the Municipality is required to collect on behalf of the County of Perth and the Province of Ontario in respect of education taxes. Realty taxes are billed based on the assessment rolls provided by MPAC. Taxation revenues are recorded at the time tax billings are issued.

A normal part of the assessment process is the issue of supplementary assessment rolls which provide updated information with respect to changes in property assessment. Once a supplementary roll is received, the Municipality determines the taxes applicable and renders supplementary tax billings. Assessments of the related property taxes are subject to appeal. Any supplementary billing adjustments made necessary by the determination of such changes will be recognized in the fiscal year they are determined and the effect shared with the Count of Perth and school boards, as appropriate.

User fees and service charges are recognized when the services are performed or goods are delivered and there is reasonable assurance of collection.

Government transfers, which include legislative grants, are recognized in the consolidated financial statements as revenue in the period in which events giving rise to the transfers occur, providing the transfers are authorized, any eligibility criteria have been met, and reasonable estimates of the amount can be made.

Other revenue is recorded when it is earned and collection is reasonably assured.

Investment income earned on operating surplus funds and reserves and reserve funds (other than obligatory reserve funds) are recorded in the period earned. Investment income earned on obligatory reserve funds are recorded directly to each respective fund balance and forms part of the deferred revenue - obligatory reserve funds balance.

Perth Meadows Phase I and Phase II life leases purchased by tenants of the Perth Adult Life Care Residences have been recorded as deferred lease revenue and are being amortized over the life of the buildings. Amortization is provided on a straight line basis over 50 years.

## County of Perth and School Boards

The Municipality of North Perth collects taxation revenue on behalf of the school boards and the County of Perth. Such levies, other revenues, expenses, assets and liabilities with respect to the operations of these entities are not reflected in these financial statements.

#### December 31, 2016

#### 1. Significant Accounting Policies (continued)

#### **Use of Estimates**

The preparation of financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Significant estimates relate to the allowance for taxes receivable, accounts receivable and drain receivables, accrued liabilities, employee benefits plan liability, sold waste closure and post-closure liabilities, and useful lives of tangible capital assets. Actual results could differ from management's best estimates as additional information becomes available in the future.

#### 2. Cash and Cash Equivalents

|    |  | _  | 2016                    | 2015                        |
|----|--|----|-------------------------|-----------------------------|
|    | Unrestricted<br>Restricted - obligatory reserve funds  | \$ | 12,427,211<br>2,607,288 | \$<br>15,649,174<br>568,790 |
|    |  | \$ | 15,034,499              | \$<br>16,217,964            |
|    |  |    |                         |                             |
| 3. | Long-Term Receivables  |    | 2016                    | 2015                        |
|    | Long-term receivable from several land owners bearing interest at 3.95%, receivable in blended annual payments of \$61,672, due 2025 | \$ | 459,598                 | \$<br>501,417               |
|    | Long term receivable from several land owners bearing interest at 4.57%, receivable in blended annual payments of \$45,575, due 2040 |    | 656,027                 | 670,940                     |
|    |  | \$ | 1,115,625               | \$<br>1,172,357             |
|    |  |    | •                       |                             |

#### 4. Temporary Borrowings

The Municipality of North Perth has an authorized line of credit of up to \$5,000,000 at Canadian Imperial Bank of Commerce bearing interest at prime. The outstanding amount as of December 31, 2016 was \$nil (2015 - \$nil). The facility is secured by general borrowing bylaws.

#### December 31, 2016

#### 5. Retirement Benefits

The municipality makes contributions to the Ontario Municipal Employees Retirement System ("OMERS"), which is a multiemployer plan, on behalf of members of its staff. The plan is a defined benefit plan which specifies the amount of retirement benefit to be received by the employees based on the length of service and rates of pay.

Employees and the municipality each contribute equally to the plan at rates ranging from 9% to 15.8% depending on the member's designated retirement age and level of earnings. The amount contributed to OMERS for 2016 is \$411,378 (2015 - \$412,985) for current service and is reported as an expense on the consolidated statement of operations.

As at December 31, 2016, the OMERS plan is in a deficit position of \$5.72 billion (2015 - \$6.977 billion), which will be addressed through temporary contribution rate increases and, if needed, benefit reductions. The multiemployer plan is valued on a current market basis for all plan assets. The projected benefit method prorated on services was used for the actuarial valuation.

#### **December 31, 2016**

#### 6. Deferred Revenue

| Deferred Reve                  | <br>Opening<br>balance | C  | Contributions<br>received | Externally restricted investment income | Revenue<br>recognized |      | Ending<br>balance |
|--------------------------------|------------------------|----|---------------------------|---|-----------------------|------|-------------------|
| Development charges            | \$<br>836,281          | \$ | 1,063,976                 | \$<br>10,579                            | \$<br>(863,563)       | \$   | 1,047,273         |
| Federal gas<br>tax             | 1,178,769              |    | 384,023                   | 24,767                                  | (1,154,002)           |      | 433,557           |
| Provincial gas<br>tax          | 197,113                |    | 14,588                    | 4,058                                   | -                     |      | 215,759           |
| Recreational land              | 494,397                |    | 17,021                    | 15,003                                  | -                     |      | 526,421           |
| Other<br>restricted<br>grants  | 26,659                 |    | 373,607                   | -                                       | (15,988)              |      | 384,278           |
| Deposits                       | 3,936,243              |    | 1,092,661                 | -                                       | (2,280,643)           |      | 2,748,261         |
| Deferred life<br>lease revenue | 4,975,782              |    | 875,350                   | -                                       | (201,500)             |      | 5,649,632         |
|                                | \$<br>11,645,244       | \$ | 3,821,226                 | \$<br>54,407                            | \$<br>(4,515,696)     | \$ 1 | 11,005,181        |

#### Federal gas tax

Gas tax revenue is provided by the Government of Canada. The use of the funding is established by a funding agreement between the Municipality of North Perth and the Province of Ontario. Gas tax funding may be used towards designated capacity building projects as specified in the funding agreements.

#### External restrictions

Included in Deposits is \$1,890,065 (2015 - \$3,284,778) of deferred fundraising revenues received specifically for the construction of a new arena complex.

#### Perth Meadows - Deferred life lease revenue

In November 2011, the Municipality purchased the assets of Perth Adult Life Care Residences for \$5,297,241. The assets and deferred revenue associated with this purchase have been recorded at their gross value as an addition in tangible capital assets and deferred revenue on the Consolidated Statement of Financial Position. The senior's complex is currently made up of 18 town homes and 36 suite units which the Municipality is offering as life lease or rental units.

### December 31, 2016

### 7. Net Long-term Debt

Net long term debt reported on the consolidated statement of financial position is comprised of the following:

| ·   | 2016                  | 2015          |
|---|-----------------------|---------------|
| OSIFA loan, bearing interest at 2.63%; repayable in blended semi-annual payments of \$124,807; due April 2046   | \$ 5,100,051          | \$ 5,213,296  |
| OSIFA loan, bearing interest at 2.56%; repayable in blended semi-annual payments of \$46,855; due December 2017   | 91,942                | 181,574       |
| OSIFA loan, bearing interest at 2.43%; repayable in blended semi-annual payments of \$30,927; due April 2016  | -                     | 30,556        |
| OSIFA loan, bearing interest at 3.95%; repayable in blended semi-annual payments of \$30,618; due October 202   | 5 460,038             | 501,859       |
| OSIFA loan, bearing interest at 4.57%; repayable in blended semi-annual payments of \$74,255; due October 204   | 0 2,151,000           | 2,199,539     |
| OSIFA loan, bearing interest at 4.91%; repayable in blended semi-annual payments of \$60,104; due May 2051  | 1,992,277             | 2,014,059     |
| Cemetery Care and Maintenance Trust Fund loan, bearing interest at 5%; repayable in blended annual payments of \$25,678; due December 2027                                    | 213,289               | 227,587       |
| Haverlea Farms Ltd mortgage, bearing interest at 0%; repayal in annual installments of \$110,000; due September 2020  | ole<br><b>440,000</b> | 550,000       |
| Canada Mortgage and Housing Corporation mortgage, bearing interest at 3.89%; repayable in annual payments of \$109,300; due March 2031  | 1,224,643             | 1,283,996     |
| OSIFA loan, bearing interest at 3.65%; repayable in blended semi-annual payments of \$168,651; due November 2037  | 4,917,600             | 5,071,192     |
| Tile drainage loans, bearing interest between 6.0% and 8.0% and repayable in annual installments. The loans are due between 2017 and 2026 and are recoverable from benefiting |                       |               |
| landowners  | 259,333               | 317,155       |
|   | \$16,850,173          | \$ 17,590,813 |

#### December 31, 2016

#### 7. **Net Long-Term Debt** (continued)

Principal repayments relating to net long term debt of \$16,850,173 outstanding are due as follows:

|            | Principal<br>Repayments |
|------------|-------------------------|
| 2017       | \$ 722,234              |
| 2018       | 645,907                 |
| 2019       | 662,775                 |
| 2020       | 672,345                 |
| 2021       | 566,678                 |
| Thereafter | 13,580,234              |
|            | \$ 16,850,173           |

#### 8. Solid Waste Closure and Post-Closure Liabilities

Solid waste closure and post-closure care requirements have been defined in accordance with industry standards and include final covering and landscaping of the landfill, removal of ground water and leachates, and ongoing environmental monitoring, site inspection and maintenance. The present value of the Municipality of North Perth's estimated future liability for this expense is recognized as the landfill site's capacity is used. The liability and annual expense is calculated based on the ratio of utilization to total capacity of the landfill site and the discounted estimated cash flows associated with closure and post-closure activities. The reported liability as at year end was \$1,612,000 (2015 - \$1,612,000) and reflects a discount rate of 6.0% (2015 - 6.0%).

The liability is based on estimates and assumptions related to events extending over the remaining life of the landfill. Below are the estimated factors for each of the three municipal landfills.

|                             | Remaining<br>Capacity<br>(tonnes)           | Undiscounted<br>Future<br>Expenditures  | Liability                     | Remaining<br>Life                  | Post-closure<br>Care             |
|-----------------------------|---|---|-------------------------------|------------------------------------|----------------------------------|
| Listowel<br>Elma<br>Wallace | Closed in 2007<br>523,250<br>Closed in 2012 | \$ 2,456,198 \$<br>226,395<br>1,772,891 | 1,044,414<br>1,040<br>566,546 | nil years<br>86 years<br>nil years | 47 years<br>34 years<br>55 years |
|                             | -   | \$ 4,455,484 \$                         | 1,612,000                     |                                    |                                  |

### December 31, 2016

#### 9. Tangible Capital Assets

| -  |                         |                            |                            |                               |  |    |                          |  |  |                              | 2016                          |
|--|-------------------------|----------------------------|----------------------------|-------------------------------|--|----|--------------------------|--|--|------------------------------|-------------------------------|
| Cost, beginning  | and and land            | Buildings                  | uipment and<br>furniture   | Fleet                         | Information<br>technology<br>equipment | lı | nfrastructure -<br>roads | nfrastructure -<br>bridges and<br>culverts | frastructure -<br>rater, sewer,<br>storm and<br>landfill | Assets under<br>Construction | Total                         |
| of year  | \$<br>10,124,606        | \$<br>27,109,633           | \$<br>4,932,493            | \$<br>3,201,523 \$            | 467,141                                | \$ | 24,978,992               | \$<br>10,822,647                           | \$<br>61,876,589   | \$<br>7,111,318              | \$<br>150,624,942             |
| Additions  | 1,355,552               | 397,442                    | 157,161                    | 38,137                        | 30,884                                 |    | 4,497,202                | 480,949                                    | 2,481,492  | 3,917,388                    | 13,356,207                    |
| Disposals  | (474,234)               | -                          | (8,467)                    | (20,243)                      | -                                      |    | (6,009)                  | (69,425)                                   | (45,633)   | · · ·                        | (624,011)                     |
| Cost, end of year  | \$<br>11,005,924        | \$<br>27,507,075           | \$<br>5,081,187            | \$<br>3,219,417 \$            | 498,025                                | \$ | 29,470,185               | \$<br>11,234,171                           | \$<br>64,312,448   | \$<br>11,028,706             | \$<br>163,357,138             |
| Accumulated amortization, beginning of year Amortization | \$<br>863,417<br>49,847 | \$<br>8,902,870<br>598,340 | \$<br>2,579,047<br>308,359 | \$<br>1,575,465 \$<br>162,743 | 376,176<br>36,893                      | \$ | 8,523,159<br>992,573     | \$<br>4,813,635<br>148,681                 | \$<br>18,817,328<br>1,140,821                            | \$<br>-                      | \$<br>46,451,097<br>3,438,257 |
| Disposals  | <br>-                   | -                          | (8,467)                    | (18,219)                      | -                                      |    | -                        | (46,594)                                   | (27,380)   | <br>-                        | (100,660)                     |
| Accumulated amortization, end of year                    | \$<br>913,264           | \$<br>9,501,210            | \$<br>2,878,939            | \$<br>1,719,989 \$            | 413,069                                | \$ | 9,515,732                | \$<br>4,915,722                            | \$<br>19,930,769   | \$<br>-                      | \$<br>49,788,694              |
| Net carrying<br>amount, end of<br>year                   | \$<br>10,092,660        | \$<br>18,005,865           | \$<br>2,202,248            | \$<br>1,499,428 \$            | 84,956                                 | \$ | 5 19,954,453             | \$<br>6,318,449                            | \$<br>44,381,679   | \$<br>11,028,706             | \$<br>113,568,444             |

The net book value of tangible capital assets not being amortized because they are under construction (or development) is \$11,028,706 (2015 - \$7,111,318). Contributed or donated capital assets of \$86,695 (2015 - \$nil) were recognized as donation income in the financial statements during the year.

### December 31, 2016

### 9. Tangible Capital Assets (continued)

|  |                         | (  | ,                    |                            |                            |  |      |                          |  |  |                              | 2015                          |
|--|-------------------------|----|----------------------|----------------------------|----------------------------|--|------|--------------------------|--|--|------------------------------|-------------------------------|
| Cost, beginning  | and and land            |    | Buildings            | Equipment and furniture    | Fleet                      | Information<br>technology<br>equipment | - Ir | nfrastructure -<br>roads | nfrastructure -<br>bridges and<br>culverts | Infrastructure<br>- water,<br>sewer, storm<br>and landfill | Assets under<br>Construction | Total                         |
| of year  | \$<br>9,897,245         | \$ | 27,034,325           | \$<br>4,184,974            | \$<br>3,201,523            | \$<br>415,993                          | \$   | 24,596,091               | \$<br>10,232,501 \$                        | 61,876,589   | \$<br>2,387,685              | \$<br>143,826,926             |
| Additions  | 334,200                 |    | 89,883               | 747,519                    | -                          | 51,148                                 |      | 393,843                  | 616,245                                    | -  | 4,723,633                    | 6,956,471                     |
| Disposals  | (106,839)               |    | (14,575)             | -                          | -                          | -                                      |      | (10,942)                 | (26,099)                                   | -  | -                            | (158,455)                     |
| Cost, end of year  | \$<br>10,124,606        | \$ | 27,109,633           | \$<br>4,932,493            | \$<br>3,201,523            | \$<br>467,141                          | \$   | 24,978,992               | \$<br>10,822,647 \$                        | 61,876,589   | \$<br>7,111,318              | \$<br>150,624,942             |
| Accumulated amortization, beginning of year Amortization | \$<br>781,662<br>81,755 | \$ | 8,345,219<br>557,651 | \$<br>2,239,669<br>339,378 | \$<br>1,404,718<br>170,747 | \$<br>333,207<br>42,969                | \$   | 7,666,228<br>856,931     | \$<br>4,693,523 \$<br>142,345              | 17,782,960<br>1,034,368                                    | \$<br>-                      | \$<br>43,247,186<br>3,226,144 |
| Disposals  | ,                       |    | · -                  | -                          | -                          | -                                      |      | -                        | (22,233)                                   | -  | -                            | (22,233)                      |
| Accumulated amortization, end of year                    | \$<br>863,417           | \$ | 8,902,870            | \$<br>2,579,047            | \$<br>1,575,465            | \$<br>376,176                          | \$   | 8,523,159                | \$   | 18,817,328   | \$<br>-                      | \$<br>46,451,097              |
| Net carrying amount, end of year                         | \$<br>9,261,189         | \$ | 18,206,763           | \$<br>2,353,446            | \$<br>1,626,058            | \$<br>90,965                           | \$   | 16,455,833               | \$<br>6,009,012 \$                         | 43,059,261   | \$<br>7,111,318              | \$<br>104,173,845             |

#### December 31, 2016

#### 10. Accumulated Surplus

The Municipality of North Perth segregates its accumulated surplus in the following categories:

|  | 2016                  | 2015          |
|--|-----------------------|---------------|
| Investment in tangible capital assets    | \$105,711,234         | . , ,         |
| Current Funds                            | (13,887,657)          | (13,630,579)  |
| Reserves and Reserve Funds Working funds | 700,000               | 700,000       |
| Post employee benefits                   | 273,138               | 226,342       |
| Current purposes                         | 8,229,958             | 5,070,655     |
| Capital purposes                         | 2,748,680             | 2,699,560     |
| Unfunded                                 | (1,832,977)           | (1,832,976)   |
|  | \$ <u>101,942,376</u> | \$ 93,047,261 |

The investment in tangible capital assets represents amounts already spent and invested in infrastructure and other non-financial assets.

Reserves and reserve funds represent funds set aside by bylaw or council resolution for specific purposes.

#### 11. Government Transfers - Federal

|   | Budget<br>2016  | 2016            | 2015          |
|---|-----------------|-----------------|---------------|
|   | Unaudited       |                 |               |
|   | (Note 19)       |                 |               |
| Federal Transfers                         |                 |                 |               |
| Operating Other operating funding Capital | \$<br>10,104    | \$<br>15,197    | \$<br>9,325   |
| Federal gas tax                           | <br>2,092,430   | 1,538,025       | 195,639       |
|   | \$<br>2,102,534 | \$<br>1,553,222 | \$<br>204,964 |

### December 31, 2016

#### 12. Government Transfers - Provincial

|  | Budget<br>2016             | 2016                    | 2015                 |
|--|----------------------------|-------------------------|----------------------|
|  | Unaudited                  |                         |                      |
|  | (Note 19)                  |                         |                      |
| Provincial Transfers   |                            |                         |                      |
| Operating Ontario Municipal Partnership Fund Other operating funding Capital | \$ 1,516,800 \$<br>305,591 | 1,516,800 \$<br>316,938 | 1,771,900<br>320,127 |
| Other capital funding  | 131,100                    | 68,388                  | 260,850              |
|  | \$ 1,953,491 \$            | 1,902,126 \$            | 2,352,877            |

#### 13. Other Income

| other meanic  | Budget<br>2016   | 2016   | 2015  |
|---|--|--|---|
|   | Unaudited<br>(Note 19)   |  |   |
| Donations Gain on disposal of capital assets Development charges Licences, permits and rents Perth Meadows Sale of publications, equipment, etc. Investment income Penalties and interest on taxation Other fines and penalties | \$ 4,151,271<br>1,897,199<br>457,554<br>476,100<br>369,300<br>92,000<br>80,000<br>19,200 | \$ 2,611,970<br>1,337,615<br>863,638<br>617,556<br>524,969<br>286,081<br>146,124<br>99,520<br>22,956 | \$<br>304,104<br>210,536<br>1,617,196<br>496,563<br>375,425<br>345,557<br>256,508<br>94,429<br>21,414 |
|   | \$ 7,542,624   | \$ 6,510,429   | \$<br>3,721,732   |

### December 31, 2016

#### 14. Expenses by Object

|  | Budget<br>2016  | 2016  | 2015   |
|--|---|---|--|
|  | Unaudited<br>(Note 19)  |   |  |
| Salaries, wages and employee benefits Materials Contracted services Rents and financing expenses Interest on long-term debt Contributions to others Amortization | \$ 7,370,625<br>4,595,619<br>4,647,263<br>16,000<br>498,155<br>366,350<br>3,331,334 | \$ 7,215,035<br>5,204,534<br>4,472,618<br>15,058<br>603,867<br>326,378<br>3,438,310 | \$ 6,512,721<br>4,339,199<br>6,318,871<br>380<br>533,710<br>378,708<br>3,245,243 |
|  | \$20,825,346  | \$21,275,800  | \$ 21,328,832  |

#### 15. Operations of School Boards and the County of Perth

Total taxation received or receivable on behalf of the the school boards and the County of Perth were as follows:

|                                  | 2016                   | 2015                   |
|----------------------------------|------------------------|------------------------|
| School boards<br>County of Perth | 4,686,399<br>4,527,904 | 4,516,825<br>4,345,078 |
|                                  | \$ 9,214,303 \$        | 8,861,903              |

#### **December 31, 2016**

#### 16. Contingent Liabilities

A number of appeals of the current value assessment of properties in the municipality are currently in process. The impact on taxation revenue as a result of settlement of these appeals is not determinable at this time. The effect on taxation of the settlement of these appeals will be recorded in the fiscal year in which they can be determined.

The Municipality is a defendant in a number of lawsuits. The outcome of these lawsuits cannot be determined at this time. It is management's opinion that the municipality's insurance will adequately cover any potential liability arising from these lawsuits. Liability for these lawsuits are recorded to the extent that the probability of a loss is likely and it is estimable.

The Phase II life leases purchased by tenants of the Perth Adult Life Care Residences as described in Note 1 to these financial statements contain a "guaranteed buy back clause" whereby the Municipality could be liable to the purchaser for up to 95% of the original purchase price upon termination of the agreement by the resident. The ultimate liability, if any, cannot be determined at this time.

#### 17. Contractual Commitments

The Municipality of North Perth has an operating lease with the Avon Maitland District School Board for premises at 6144 Binning Street West that expires in 2055. The annual lease payments range from \$35,000 to \$78,000 and total \$2,150,000 over the term of the lease.

#### 18. Funds Held in Trust

At the year end, the Municipality of North Perth held \$616,877 (2015 - \$597,852) in trust. These funds are not included in these financial statements. Certain assets have been conveyed or assigned to the Municipality of North Perth to be administered as directed by agreement or statute. The Municipality of North Perth holds the assets for the benefit of and stand in fiduciary relationship to the beneficiaries. The following trust funds and assets are excluded from the Municipality of North Perth's financial statements:

|                                    | <br>2016      | 2015          |
|------------------------------------|---------------|---------------|
| Cemetery Care and Maintenance fund | \$<br>616,877 | \$<br>597,852 |

#### December 31, 2016

#### 19. Budget

The Financial Plan (Budget) By-Law adopted by Council on April 18, 2016 was not prepared on a basis consistent with that used to report actual results (Canadian Public Sector Accounting Standards). The budget was prepared on a modified accrual basis while Canadian Public Sector Accounting Standards require a full accrual basis. As a result, the budget figures presented in the statements of operations and change in net debt represent the Financial Plan adopted by Council on April 18, 2016 with adjustments as follows:

|   | 2016          |
|---|---------------|
| Financial Plan (Budget) Bylaw surplus for the year Add: | \$ 8,670,316  |
| Budgeted transfers to accumulated surplus (net)         | 1,377,802     |
| Budget surplus per statement of operations              | \$ 10,048,118 |

#### 20. Comparative figures

Certain comparative figures have been reclassified to conform with the current year's financial statement presentation.

#### **December 31, 2016**

#### 21. Segmented Information

The Municipality of North Perth is a diversified municipal government institution that provides a wide range of services to its citizens. Distinguishable functional segments have been separately disclosed in the segmented information. The nature of the segments and the activities they encompass are as follows:

#### **General Government**

This category relates to the revenues and expenses of the operations of the Municipality of North Perth itself and cannot be directly attributed to a specific segment. It includes Municipal council, administrative and clerks departments.

#### **Protection to Persons and Property**

Protection to persons and property department is comprised of police services, fire protection and protective inspection. The police services work to ensure the safety and protection of the citizens and their property. The fire department is responsible to provide fire suppression service, fire prevention programs, training and education. Protective inspection provides services related to the enforcement of building and construction codes.

#### Transportation

The transportation services department is responsible for the delivery of public works services related to maintenance of roadway systems, winter control, and streetlighting.

#### **Environmental**

The environmental services department consists of water, wastewater and solid waste disposal utilities. The department provides drinking water, wastewater collection and treatment to ensure the Municipality's water system meets all Provincial standards, and waste collection and disposal for its citizens.

#### **December 31, 2016**

#### 21. Segmented Information (continued)

#### Health

The health services department is responsible for maintaining the Municipality's cemeteries.

#### Social

The social service department provides child care services.

#### Recreation and Cultural

The recreation and cultural services department is responsible for the delivery and upkeep of all recreation programs and facilities including parks and the library.

#### Planning and Development

This planning and development department provides a number of services including planning, economic development, and maintenance of the Municipality's drains.

#### Perth Meadows

The Municipality purchased the assets of Perth Adult Life Care Residences in November 2011. The senior's complex consists of 18 town homes and 36 suite units which the Municipality is offering as life lease or rental units.

The accounting policies of the segments are the same as those described in the summary of significant accounting policies. In measuring and reporting segment revenue from transactions with other segments, inter-segment transfers are measured on the basis of the actual cost of services provided. Taxation and grants attributable to a number of segments have been allocated to those segments based on the budgeted net operating revenue for the year.

### December 31, 2016

### 21. Segmented Information (continued)

| For the year ended<br>December 31       | General<br>government | Protection to persons and property | Transportation | Environmental | Health      | Social     | Recreation and cultural | Planning and development | Perth Meadows | 2016<br><u>Total</u> |
|---|-----------------------|------------------------------------|----------------|---------------|-------------|------------|-------------------------|--------------------------|---------------|----------------------|
| Revenue                                 |                       |                                    |                |               |             |            |                         |                          |               |                      |
| Taxation                                | \$<br>1,068,882 \$    | 3,664,969 \$                       | 4,382,822 \$   | 430,266 \$    | 83,837 \$   | - \$       | 1,982,183 \$            | 130,914 \$               | •             | 11,743,873           |
| Government grants User fees and service | 331,429               | 571,488                            | 969,587        | 65,492        | 10,828      | 365,532    | 1,557,911               | 25,712                   | 1,302         | 3,899,281            |
| charges                                 | 130,867               | 90,661                             | 464,768        | 5,541,322     | 67,544      | 670,521    | 899,203                 | 149,484                  | 2,962         | 8,017,332            |
| Other                                   | <br>1,361,555         | 80                                 | 69,267         | (11,404)      | 38,367      | 768,477    | 3,293,480               | 463,518                  | 527,089       | 6,510,429            |
|   | 2,892,733             | 4,327,198                          | 5,886,444      | 6,025,676     | 200,576     | 1,804,530  | 7,732,777               | 769,628                  | 531,353       | 30,170,915           |
| Expenses                                |                       |                                    |                |               |             |            |                         |                          |               |                      |
| Salaries and wages                      | 1,458,012             | 848,793                            | 1,007,676      | 748,418       | 133,630     | 843,439    | 1,927,550               | 247,517                  | -             | 7,215,035            |
| Materials                               | (98,923)              | 425,222                            | 784,751        | 1,913,750     | 46,694      | 683,282    | 1,144,121               | 104,204                  | 201,433       | 5,204,534            |
| Contracted services                     | 22,978                | 2,612,749                          | 930,240        | 744,963       | 19,740      | 1,445      | 45,444                  | 12,138                   | 82,921        | 4,472,618            |
| Interest on long-term                   |                       |                                    |                |               |             |            |                         |                          |               |                      |
| debt                                    | -                     | -                                  | 255,769        | 153,009       | 11,379      | -          | 104,185                 | -                        | 79,525        | 603,867              |
| Rents and financing                     |                       |                                    |                |               |             |            |                         |                          |               |                      |
| expenses                                | -                     | -                                  | -              | -             | -           | 15,058     | -                       | -                        | -             | 15,058               |
| Contributions to others                 | 23,277                | 267,199                            | -              | -             | -           | -          | 35,902                  | -                        | -             | 326,378              |
| Amortization                            | 119,391               | 210,739                            | 1,419,322      | 1,144,857     | 13,015      | 30,043     | 324,757                 | -                        | 176,186       | 3,438,310            |
|   | 1,524,735             | 4,364,702                          | 4,397,758      | 4,704,997     | 224,458     | 1,573,267  | 3,581,959               | 363,859                  | 540,065       | 21,275,800           |
| Net surplus (deficit)                   | \$<br>1,367,998 \$    | (37,504) \$                        | 1,488,686 \$   | 1,320,679 \$  | (23,882) \$ | 231,263 \$ | 4,150,818 \$            | 405,769 \$               | (8,712) \$    | 8,895,115            |

### December 31, 2016

### 21. Segmented Information (continued)

| For the year ended<br>December 31       | General<br>government | Protection to persons and property | Transportation | Environmental | Health     | Social       | Recreation and cultural | Planning and development | Perth Meadows | 2015<br>Total |
|---|-----------------------|------------------------------------|----------------|---------------|------------|--------------|-------------------------|--------------------------|---------------|---------------|
| Revenue                                 |                       |                                    |                |               |            |              |                         |                          |               |               |
| Taxation                                | \$<br>756,638 \$      | 3,561,080 \$                       | 3,827,893 \$   | 358,259 \$    | 78,274 \$  | - \$         | 1,688,996 \$            | 120,633 \$               | - \$          | 10,391,773    |
| Government grants User fees and service | 266,271               | 780,658                            | 657,593        | 106,621       | 13,346     | 972,656      | 694,678                 | 30,069                   | -             | 3,521,892     |
| charges                                 | 73,622                | 83,758                             | 1,168,113      | 5,381,547     | 87,843     | 595,965      | 837,708                 | 147,624                  | 633           | 8,376,813     |
| Other                                   | 409,073               | 488,355                            | 496,191        | 30,872        | 197,746    | 22,028       | 1,121,023               | 784,655                  | 375,425       | 3,925,368     |
|   | 1,505,604             | 4,913,851                          | 6,149,790      | 5,877,299     | 377,209    | 1,590,649    | 4,342,405               | 1,082,981                | 376,058       | 26,215,846    |
| Expenses                                |                       |                                    |                |               |            |              |                         |                          |               |               |
| Salaries and wages                      | 1,194,809             | 821,465                            | 831,332        | 811,287       | 120,703    | 732,664      | 1,828,495               | 171,966                  | -             | 6,512,721     |
| Materials                               | 7,763                 | 413,917                            | 917,950        | 1,625,284     | 50,232     | 86,442       | 1,006,715               | 87,081                   | 143,815       | 4,339,199     |
| Contracted services                     | 14,637                | 2,670,936                          | 1,534,888      | 785,564       | 21,895     | 1,084,969    | 112,837                 | 15,127                   | 78,018        | 6,318,871     |
| Interest on long-term                   |                       |                                    |                |               |            |              |                         |                          |               |               |
| debt                                    | -                     | -                                  | 257,976        | 159,139       | 12,061     | -            | -                       | -                        | 104,534       | 533,710       |
| Rents and financing                     |                       |                                    |                |               |            |              |                         |                          |               |               |
| expenses                                | 380                   | -                                  | -              | -             | -          | -            | -                       | -                        | -             | 380           |
| Contributions to others                 | 95,230                | 252,085                            | 242            | -             | -          | -            | 31,151                  | -                        | -             | 378,708       |
| Amortization                            | 94,522                | 226,146                            | 1,275,147      | 1,126,913     | 5,272      | 13,914       | 327,143                 | -                        | 176,186       | 3,245,243     |
|   | 1,407,341             | 4,384,549                          | 4,817,535      | 4,508,187     | 210,163    | 1,917,989    | 3,306,341               | 274,174                  | 502,553       | 21,328,832    |
| Annual surplus (deficit)                | \$<br>98,263 \$       | 529,302 \$                         | 1,332,255 \$   | 1,369,112 \$  | 167,046 \$ | (327,340) \$ | 1,036,064 \$            | 808,807 \$               | (126,495) \$  | 4,887,014     |

## The Municipality of North Perth Cemetery Board Schedule of Financial Activities

|   |      | Budget                               |  |   |  |
|---|------|--------------------------------------|--|---|--|
| For the year ended December 31  | 2016 |                                      | 2016                                   | 2015  |  |
|   |      |                                      |  |   |  |
| Revenue Interment rights Interest income transferred from trust fund Burial charges Sundry Contribution from Municipality | \$   | 77,200 \$ 22,000 27,800 9,850 88,591 | 65,473 \$ 21,474 29,459 10,979 137,074 | 63,756<br>22,368<br>30,067<br>9,974<br>96,002 |  |
|   |      | 225,441                              | 264,459                                | 222,167                                       |  |
| Expenditures  |      |                                      |  |   |  |
| Administration and general  |      | 152,680                              | 155,728                                | 170,224                                       |  |
| Cemetery and building maintenance   |      | 49,761                               | 49,705                                 | 48,145  |  |
| Transfer to perpetual care trust fund   |      | 23,000                               | 19,025                                 | 16,157  |  |
|   |      | 225,441                              | 224,458                                | 234,526                                       |  |
|   |      |                                      |  |   |  |
| Annual surplus (deficit)  |      | -                                    | 40,001                                 | (12,359)                                      |  |
| Accumulated surplus, beginning of year  |      | 79,644                               | 79,644                                 | 92,003  |  |
| Accumulated surplus, end of year  | \$   | 79,644 \$                            | 119,645 \$                             | 79,644  |  |

### The Municipality of North Perth North Perth Public Library Board Schedule of Financial Activities

|  | Budget       |                  | 2015    |
|--|--------------|------------------|---------|
| For the year ended December 31         | 2016         | 2016             | 2015    |
|  |              |                  |         |
| Revenue                                |              |                  |         |
| Fees and user charges                  | \$<br>14,005 | \$<br>19,406     | 16,585  |
| Donations - Operating                  | 3,525        | 6,086            | 4,231   |
| Donations - Friends                    | 6,000        | 2,013            | 4,109   |
| Ontario grants                         | 22,513       | 27,940           | 34,220  |
| Canada grants                          | 4,104        | 6,865            | 5,650   |
| Development charges                    | 54,000       | 76,382           | 37,824  |
| Contribution from Municipality         | 634,671      | 721,302          | 587,432 |
|  | <br>738,818  | 859,994          | 690,051 |
| Expenditures                           |              |                  |         |
| Administrative                         | 78,724       | 82,559           | 69,134  |
| Books, videos and periodicals          | 74,571       | 64,287           | 60,849  |
| Repairs and maintenance                | 49,988       | 40,359           | 44,288  |
| Utilities and insurance                | 41,041       | 42,701           | 42,526  |
| Wages and benefits                     | <br>494,494  | 451,289          | 420,691 |
|  | 738,818      | 681,195          | 637,488 |
| Annual surplus                         | -            | \$<br>178,799    | 52,563  |
| Accumulated surplus, beginning of year | 89,101       | \$<br>89,101     | 36,538  |
| Accumulated surplus, end of year       | \$<br>89,101 | \$<br>267,900 \$ | 89,101  |

## The Municipality of North Perth Business Improvement Area Schedule of Financial Activities

|  | Budget       |              |              |
|--|--------------|--------------|--------------|
| For the year ended December 31         | 2016         | 2016         | 2015         |
|  |              |              |              |
| Revenue                                |              |              |              |
| Taxation revenue                       | \$<br>89,350 | \$<br>•      | \$<br>77,837 |
| Miscellaneous                          | -            | 4,100        | 2,100        |
| Transfer from reserve fund             | 55,000       | 35,875       | -            |
|  | 144,350      | 129,325      | 79,937       |
| Expenditures                           |              |              |              |
| Administrative                         | 57,350       | 44,651       | 25,588       |
| Advertising and promotion              | 76,300       | 74,194       | 19,232       |
| Downtown beautification                | 10,700       | 10,480       | 10,600       |
|  | 144,350      | 129,325      | 55,420       |
| Annual surplus                         | -            | -            | 24,517       |
| Accumulated surplus, beginning of year | <br>70,405   | \$<br>70,405 | 45,888       |
| Accumulated surplus, end of year       | \$<br>70,405 | \$<br>70,405 | \$<br>70,405 |