



The Municipality of North Perth

2013 Capital and Operating Budget

FINAL REPORT

Presented By: Warren Howard
Budget Chair

Dated: April 22nd, 2013

Municipality of North Perth

2013 Budget

Project & Operating

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Municipality of North Perth

2013 Budget Presentation to Council

On behalf of Council, I am respectfully submitting the 2013 Budget recommendation for Council approval. Through the 2013 Budget Process, members of Council and staff have worked to find a balanced position between the need to maintain support for important municipal services while limiting tax increases.

Operating Budget

Early in the budgeting process, the Province announced a reduction in North Perth's 2013 transfer of \$175,300 from the Ontario Municipal Partnership Fund (OMPF). The reduced transfer in revenue translates into a 2.1 % tax levy increase for North Perth. This change imposed a serious constraint on the whole budget process as various other factors including general inflation, high energy costs, low investment returns and additional legislative requirements continue to place cost pressure on North Perth's operations.

Police Services continue to significantly affect the annual budget even though increases have been offset by the application of reserve funding and the last year of additional Provincial transfer funding with the reconciliation of the police services component of OMPF.

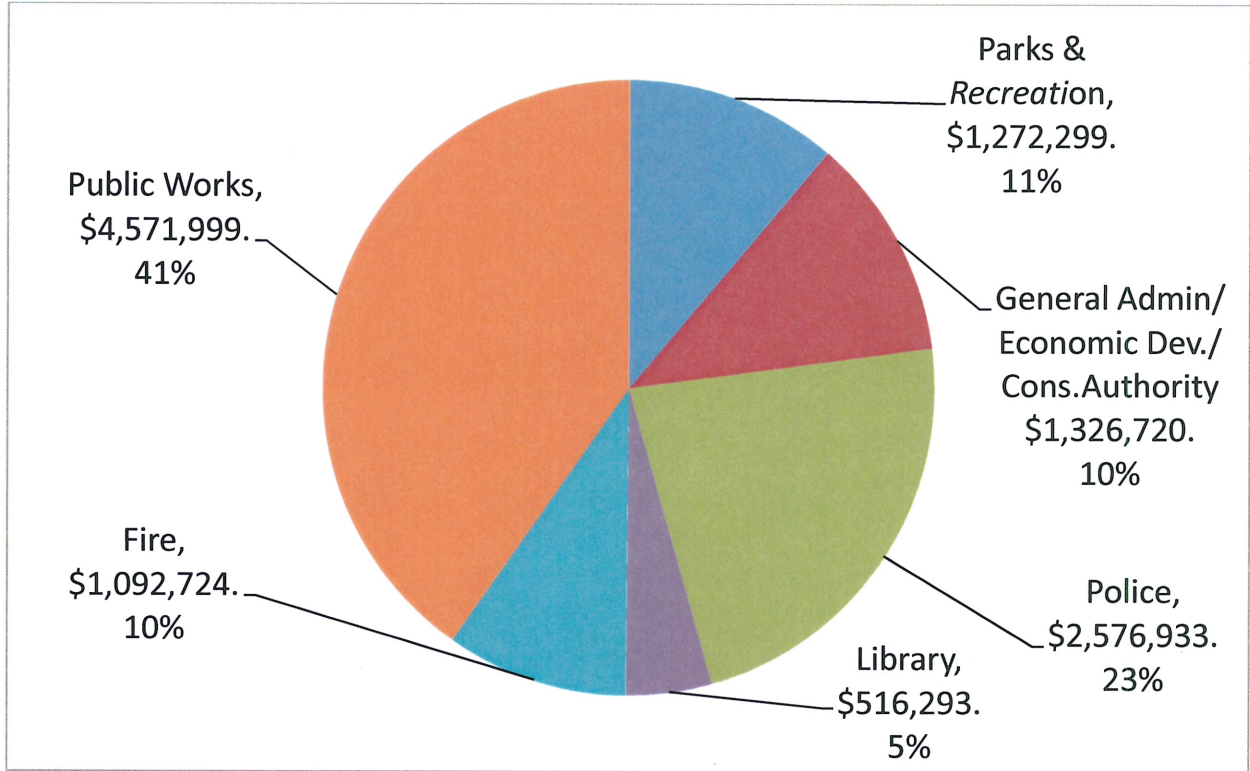
In this fiscal environment, the overall spending increase would have been larger were it not for the impact of operational streamlining and staff restructuring to continue to improve municipal service and reduce costs in various departments. In particular, the tendering of municipal liability insurance identified an opportunity to reduce premium costs by switching to a new supplier.

Despite the general environment of constraint, the 2013 Budget includes initiatives that look to the long term viability of North Perth. Continued funding for Economic Development is provided including funding for the next phase of the Community Improvement Plan as well as the joint position shared with the North Perth Health Team's Doctor Recruitment Committee support local growth, development and employment.

The Municipality continues to struggle with a significant funding shortfall within the Ontario Municipal Partnership Fund. This inequitable grant underfunding represents a significant revenue shortfall to North Perth compared to neighbouring communities regarding the farmland and managed forest tax class ratio.

The following chart illustrates the allocation of North Perth tax dollars:

2013 Net Operating Budget



Project Budget

We are anticipating low construction costs and financing rates to move forward with a significant number of projects in 2013 including:

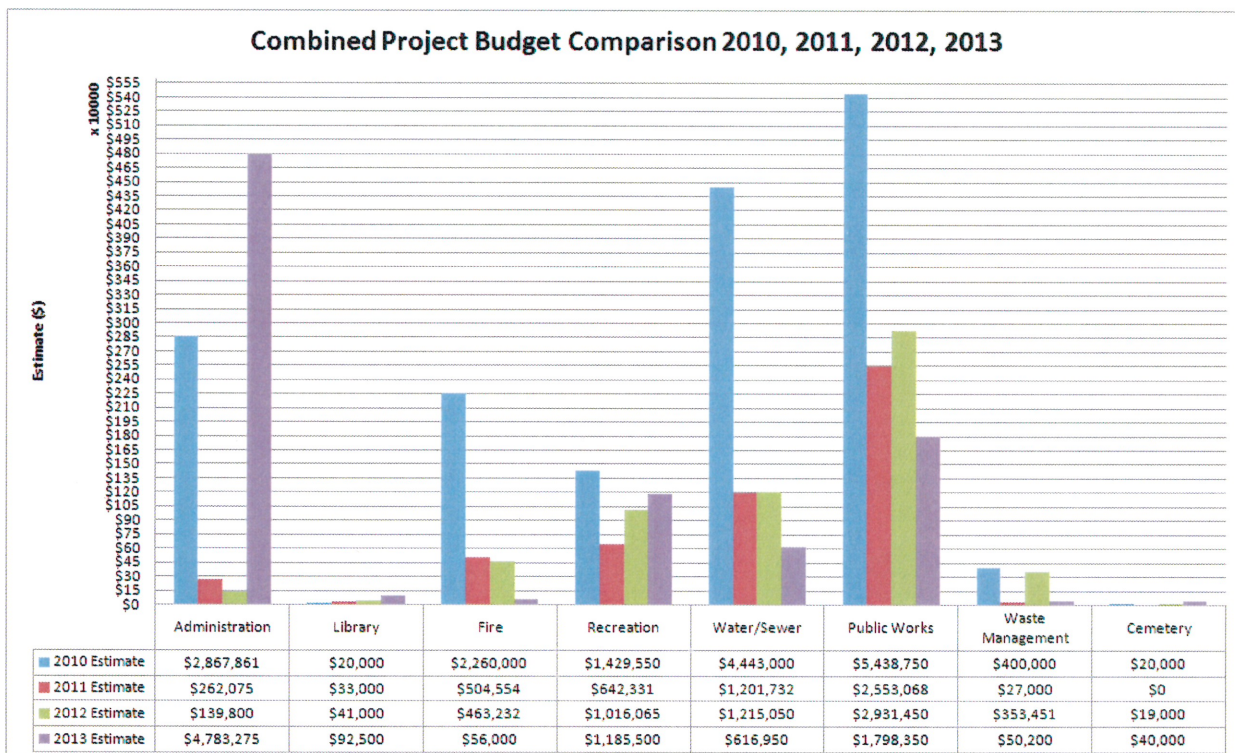
- Intersection improvements for Main Street/Hwy #23/County Line 86
- Extension of Binning Street West with municipal services and utilities
- Culvert replacement - Line 60 between Road 164 & Road 166 Elma
- Culvert replacement - Road 176 between Line 86 & Line 87 Wallace
- Snow Plow replacement
- Significant upgrade to Argyle Avenue between Campbell & Winston Streets
- Environmental Assessment for the Waste Water Treatment Plant
- Elma/Logan Recreation Complex Addition Phase II
- Atwood Ice Surface/Listowel Splash Pad/Wallace Community Centre upgrade

The largest project, the improvements to the Highway 23/Main Street intersection, is needed to move forward with the development of the lands to the north of the intersection including both a new school and recreation centre as well as other development. This project is being funded by Development Charges as well as the sale of the land for these developments. Interim financing may be required while the related projects are being developed.

The municipality continues to take advantage of any available Federal and/or Provincial funding to undertake significant construction projects. Within the 2013 Budget, North Perth will be receiving federal funding through the Community Infrastructure Improvement Fund (CIIF) for the Elma/Logan Recreation Complex Phase II renovations and has applied for 90% provincial funding from Municipal Infrastructure Investment Initiative (MIII) to replace the road culvert on Line 60 between Road 164 and Road 166 in Elma.

A number of smaller projects are also planned with overall project spending estimated at \$8.6 million for 2013. This work is funded by reserves, community fundraising, and sale of industrial lands.

Maintaining and improving North Perth's municipal infrastructure will continue to require investment. During 2013, Council and staff will be developing a long-term financial plan for North Perth operations and projects that will ensure sustainable municipal services.



Impact on Property Taxes

North Perth continues to prosper generating net growth in property assessment over the past year despite the economic downturn. This increased tax base allows the costs related to this growth to be applied across a greater number of properties.

In addition, all properties in Ontario have been reassessed based on January 2012 values. Any decreases in property values resulting from this reassessment are being applied in 2013; however, property assessment increases will be phased in over four

years thereby staggering the tax impact.. The assessment phase-in over the four years results in reduced but ongoing property tax impacts. An individual's property tax impact will vary depending on whether their property assessment was higher or lower than the overall assessment increased.

Your total property tax billing reflects taxes levied by the Municipality of North Perth, the County of Perth and local school boards. When the three 2013 levy requisitions are combined, the net impact on North Perth ratepayers will be, on average, about a **4% increase**.

On behalf of Councillor Paul Horn, Vice-Chair, and myself, I thank Council members and our staff for working through the challenges we faced during our 2013 budget deliberations. This budget balances the provincial revenue cuts and a moderate tax increase against the maintenance needs of our municipal assets, financing requirements and service level support.

Council will be closely monitoring the 2013 budget to actual to ensure that the Municipality is on track to sustain current levels of service and support development pressures to continue to grow and prosper during 2013.

Yours sincerely,
Councillor Warren Howard
Chair

Municipality of North Perth - 2013 Combined Project Budget - Revised April 22, 2013

	New 2013 Projects	2013	2014	Grant/Funding	Dev.Chgs./Land Sales	Serv.Clubs/Other	Loan Financing	Capitalized Proj.	Annual Dep.
Administration	EA - Hwy. 23 - Binning St. Extension	\$ 3,250,000.00	\$ 2,850,000.00		\$ 3,250,000.00				
	South East Industrial Park Subdivision Street A & Lotting	\$ 1,323,000.00			\$ 1,323,000.00				
	Intranet	\$ 17,000.00						\$ 17,000.00	
	Streetscape	\$ 48,000.00						\$ 48,000.00	\$ 240.00
	Administration Building-Parking Lot Lighting	\$ 10,000.00						\$ 10,000.00	
Clerk/Day Care	Day Care H & S Funding	\$ 27,775.00	\$ 1,200,000.00	\$ 27,775.00					
Finance	Asset Management Plan/Development Chgs. Background Study	\$ 65,000.00	\$ 8,000.00	\$ 24,660.00	\$ 25,000.00			\$ 15,340.00	
	Procurement	\$ 12,500.00						\$ 12,500.00	\$ 500.00
	Communication system (carry-over)	\$ 30,000.00						\$ 30,000.00	\$ 500.00
Administration/Clerk/Day Care/Finance -Total		\$ 4,783,275.00	\$ 4,058,000.00	\$ 52,435.00	\$ 4,598,000.00			\$ 132,840.00	\$ 1,240.00
Library	Listowel-Enclosure of Main Office & Program Room(carry-over)	\$ 4,000.00						\$ 4,000.00	
	Listowel-Exterior Painting(carry-over)	\$ 7,500.00						\$ 7,500.00	
	Listowel-Carpet(carry-over)	\$ 16,000.00						\$ 16,000.00	\$ 3,200.00
	Children's/Teen Area Revitalization(Friends of Library)	\$ 5,000.00						\$ 5,000.00	
	Atwood-Sewer Hook-up(carry-over)	\$ 10,000.00						\$ 10,000.00	\$ 1,000.00
	Monkton-Repairs & Interior Finishes(partial carry-over)	\$ 12,000.00						\$ 12,000.00	
	Integrated Library System(Carry-Over)	\$ 20,000.00						\$ 20,000.00	
	Conversion to Municipal Tech Support(carry-over)	\$ 18,000.00						\$ 18,000.00	
Library - Total		\$ 92,500.00	\$ -					\$ 92,500.00	\$ 4,200.00
Fire	Fire Administration-Replacement of Pickup Truck	\$ 35,000.00						\$ 35,000.00	\$ 3,500.00
	Listowel Station-Replacement of Unit #14		810,000.00						
	Atwood Station-Renovations -Office, Electrical Room & Service	21,000.00						21,000.00	\$ 1,050.00
	Monkton Station-Replacement of Monkton Station		575,000.00						
Fire-Total		\$ 56,000.00	\$ 1,385,000.00					\$ 56,000.00	\$ 4,550.00
Waste Mgmt.	Wallace Landfill - Geophysical Survey	\$ 15,200.00						\$ 15,200.00	
	Wallace Landfill - Interim Closure	\$ 35,000.00						\$ 35,000.00	
Waste Mgmt. - Total		\$ 50,200.00	\$ -					\$ 50,200.00	\$ -
Cemetery	Fairview - Stage 2 Columbarium		\$ 42,500.00						
	New Cemetery Planning	\$ 40,000.00	\$ 40,700.00					\$ 40,000.00	
Cemetery-Total		\$ 40,000.00	\$ 83,200.00					\$ 40,000.00	\$ -
Water/Sewer	Water/Sewer - Elizabeth St. E.(carry-over)	\$ 128,650.00						\$ 128,650.00	\$ 1,505.00
	Water/Sewer -Davidson Ave. N.(carry-over)	\$ 8,000.00						\$ 8,000.00	\$ 110.00
	Water/Sewer - Argyle Ave. N.(Campbell-Winston)	\$ 182,900.00						\$ 182,900.00	\$ 2,500.00
	Water/Sewer-Davidson Ave.S.	\$ 57,400.00						\$ 57,400.00	\$ 767.00
	Generator - 580 Main St. W(PUC)	\$ 50,000.00						\$ 50,000.00	\$ 1,000.00
WWTP	WWTP-Environmental Assessment(carry-over)	\$ 150,000.00						\$ 150,000.00	
	Highway 23 Pumping Station(trunk sewer repair)	\$ 40,000.00						\$ 40,000.00	
Water/Sewer - Total		\$ 616,950.00						616,950.00	\$ 5,882.00
Public Wk.Roads	Elizabeth St. E.(carry-over)	\$ 304,450.00						\$ 304,450.00	\$ 13,300.00
	Davidson Ave. N.(carry-over)	\$ 21,200.00						\$ 21,200.00	\$ 1,100.00
	Argyle Ave. N.(carry-over)	\$ 298,200.00	\$ 50,700.00					\$ 298,200.00	\$ 11,300.00
	Davidson Ave. S.	\$ 99,500.00						\$ 99,500.00	\$ 4,000.00
	Structures - W9	\$ 365,000.00						\$ 365,000.00	\$ 5,215.00
	Structures - E5	\$ 400,000.00		\$ 360,000.00				\$ 40,000.00	\$ 5,715.00
	Streetlights - LED	\$ 40,000.00			\$ 40,000.00				
	G.I.S.	\$ 30,000.00			\$ 30,000.00				
	Equipment Replacement	\$ 240,000.00						\$ 240,000.00	\$ 20,400.00
Public Works - Total		\$ 1,798,350.00	\$ 50,700.00	\$ 360,000.00	\$ 70,000.00		\$ -	\$ 1,368,350.00	\$ 61,030.00
Recreation	Elma Logan Arena & Park Projects	\$ 46,700.00						\$ 46,700.00	\$ 1,750.00
	E/L Rec.Complex-Phase 2 Addition(carry-over)	\$ 500,000.00		\$ 375,000.00			\$ 125,000.00		\$ 10,000.00
	EMCC & Park Projects	\$ 32,500.00				\$ 6,500.00		\$ 26,000.00	\$ 590.00
	Atwood Lions Multi-Use Rink Project	\$ 125,000.00				\$ 125,000.00			\$ 4,200.00
	EMCC Entrance Floor & Exterior Drainage(carry-over)	\$ 9,000.00						\$ 9,000.00	
	Atwood Lions Pool Project	\$ 6,000.00	\$ 3,500.00					\$ 6,000.00	\$ 450.00
	Trillium Grant Funded Projects(carry-over)	\$ 19,200.00		\$ 19,200.00					
	Listowel Memorial Arena Projects	\$ 30,500.00						\$ 30,500.00	\$ 1,525.00
	Listowel Park Projects	\$ 38,500.00						\$ 38,500.00	\$ 2,050.00
	Rotary Club Amphitheatre Project	\$ 75,000.00				\$ 75,000.00			
	Listowel Memorial Park Dam	\$ 90,000.00		\$ 90,000.00					
	John Bell S.-Ballast Replacement(carry-over)	\$ 10,000.00						\$ 10,000.00	\$ 400.00
	Jackson Park(carry-over)	\$ 4,200.00						\$ 4,200.00	
	Boyne Park(carry-over)	\$ 19,900.00						\$ 19,900.00	\$ 700.00
	Listowel Kinette Splash Pad Project(carry-over)	\$ 50,000.00				\$ 50,000.00			\$ 1,700.00
	911 Signage for Parks	\$ 2,500.00						\$ 2,500.00	
	Listowel Kinsmen Pool Projects		\$ 22,000.00						
	Wallace Community Centre & Park Projects	\$ 22,000.00						\$ 22,000.00	\$ 725.00
	Wallace Community Centre-Kitchen Refurbishment	\$ 5,000.00	\$ 50,000.00					\$ 5,000.00	\$ 250.00
	Ward Park Play Equipment Surfacing(carry-over)	\$ 7,500.00						\$ 7,500.00	
	Batting Cage & Kin Park Upgrades	\$ 47,000.00	\$ 15,000.00			\$ 45,000.00		\$ 2,000.00	
	North Perth Leash-Free Dog Park	\$ 15,000.00			\$ 7,500.00	\$ 7,500.00			\$ 500.00
	Program & Facilities Rental Software	\$ 25,000.00						\$ 25,000.00	
	New Storage Shed	\$ 5,000.00						\$ 5,000.00	\$ 100.00
Recreation - Total		\$ 1,185,500.00	\$ 90,500.00	\$ 484,200.00	\$ 7,500.00	\$ 309,000.00	\$ 125,000.00	\$ 259,800.00	\$ 24,940.00
	Total 2013 Capital	\$ 8,622,775.00	\$ 5,667,400.00	\$ 896,635.00	\$ 4,675,500.00	\$ 309,000.00	\$ 125,000.00	\$ 2,616,640.00	\$ 101,842.00

Municipality of North Perth - 2013 Combined Operating Budget								
	2012	2012	2013	2013	2013	%	Budget	%
	Actual	Budget	Revenue	Expense	Budget	+ / -	Variance	>
Administration								
General Administration	334,318.35	462,225.11	639,710.00	812,702.00	172,992.00	-62.6%	(289,233.11)	-114.8%
Economic Development	91,723.00	91,723.00	0.00	119,250.00	119,250.00	30.0%	27,527.00	10.9%
Police	2,494,202.00	2,494,202.00	130,903.33	2,707,837.00	2,576,933.67	3.3%	82,731.67	32.8%
Clerk Department	230,165.50	250,165.50	109,250.00	351,474.29	242,224.29	-3.2%	(7,941.21)	-3.2%
Day Care Department	0.00	0.00	889,893.00	889,893.00	0.00			
Building Department	0.00	0.00	308,805.00	308,805.00	0.00			
Finance Department	337,238.00	377,238.00	164,200.00	561,819.00	397,619.00	5.4%	20,381.00	8.1%
Conservation Authorities	219,035.00	219,075.00	0.00	231,135.00	231,135.00	5.5%	12,060.00	4.8%
BIA	0.00	0.00	62,725.00	62,725.00	0.00			
Current Operations	3,706,681.85	3,894,628.61	2,305,486.33	6,045,640.29	3,740,153.96	-4.0%	(154,474.65)	-61.3%
Library								
Library Operations	495,046.48	495,046.48	68,898.00	585,191.84	516,293.84	4.3%	21,247.36	8.4%
Current Operations	495,046.48	495,046.48	68,898.00	585,191.84	516,293.84	4.3%	21,247.36	8.4%
Fire								
Administration	0.00	0.00	6,050.00	6,050.00	0.00			
Listowel Fire Station	512,740.57	512,740.57	10,000.00	573,114.80	563,114.80	9.8%	50,374.23	20.0%
Atwood Fire Station	299,350.59	299,350.59	6,000.00	327,961.04	321,961.04	7.6%	22,610.45	9.0%
E/L Monkton Station	132,668.43	132,668.43	104,079.00	253,361.60	149,282.60	12.5%	16,614.17	6.6%
Minto fire Agreement	57,222.00	57,222.00	0.00	58,366.00	58,366.00	2.0%	1,144.00	0.5%
Current Operations	1,001,981.59	1,001,981.59	126,129.00	1,218,853.44	1,092,724.44	9.1%	90,742.85	36.0%
Public Works								
Road Department	3,013,004.57	3,849,020.16	26,600.00	4,055,317.40	4,028,717.40	4.7%	179,697.24	71.3%
Storm Water Mgmt	189,891.00	189,891.00	0.00	193,379.00	193,379.00	1.8%	3,488.00	1.4%
Drainage	15,754.59	18,250.00	7,200.00	29,050.00	21,850.00	19.7%	3,600.00	1.4%
Equipment Account	114,968.81	0.00	0.00	0.00	0.00			
Waste Management	185,549.41	185,562.00	621,750.00	852,385.00	230,635.00	24.3%	45,073.00	17.9%
Cemeteries	95,799.00	95,799.00	116,350.00	213,768.00	97,418.00	1.7%	1,619.00	0.6%
Water/Sewer	0.00	0.00	3,556,150.00	3,556,150.00	0.00			
Current Operations	3,614,967.38	4,338,522.16	4,328,050.00	8,900,049.40	4,571,999.40	5.4%	233,477.24	92.7%
Recreation								
Recreation Administration	381,500.46	341,427.00	10,000.00	364,217.00	354,217.00	3.7%	12,790.00	5.1%
Recreation Programs	10,863.95	10,400.00	95,300.00	109,010.00	13,710.00	31.8%	3,310.00	1.3%
Listowel Arena & Parks	282,687.58	285,875.00	447,100.00	748,679.00	301,579.00	5.5%	15,704.00	6.2%
Kinsmen Pool	21,503.27	19,450.00	58,100.00	78,760.00	20,660.00	6.2%	1,210.00	0.5%
EMCC	130,418.00	147,790.00	147,600.00	301,770.00	154,170.00	4.3%	6,380.00	2.5%
Lions Pool	46,208.96	46,829.00	34,300.00	82,590.00	48,290.00	3.1%	1,461.00	0.6%
Elma/Logan Arena & Parks	119,158.30	126,235.00	399,256.37	530,280.00	131,023.63	3.8%	4,788.63	1.9%
Wallace Arena & Parks	184,847.77	195,615.00	154,800.00	357,920.00	203,120.00	3.8%	7,505.00	
Beautification Committee	26,119.64	25,400.00	9,000.00	41,920.00	32,920.00	29.6%	7,520.00	3.0%
North Perth Trails	8,113.07	12,400.00	0.00	12,610.00	12,610.00	1.7%	210.00	0.1%
Current Operations	1,211,421.00	1,211,421.00	1,355,456.37	2,627,756.00	1,272,299.63	5.0%	60,878.63	24.2%
Combined Totals								
	\$ 10,030,098.30	\$ 10,941,599.84	\$ 8,184,019.70	\$ 19,377,490.97	\$ 11,193,471.27	2.3%	251,871.43	100.0%
Less: Annual Surplus	(194,532.68)	(194,532.68)			(222,475.19)			
Less: OMPF	(2,653,800.00)	(2,653,900.00)			(2,478,700.00)			
Overall Totals	7,181,765.62	8,093,167.16	\$ 8,184,019.70	\$ 19,377,490.97	\$ 8,492,296.08	4.9%	399,128.92	100.0%

The Municipality of North Perth
Schedule "A" By-law # 48-2013

Municipality of North Perth - 2013 Tax Levy & Rates

Assessment for 2013 Tax Year- with 2013 Approved Tax Levy & Rates

Tax Class	Taxable	Tax	Weighted	General	
	Assessment	Ratios	Assessment	Tax Rate	Levy
CT DT XT YT	113,851,703	1.2469000	141,961,688	0.00821779	935,609.66
ST	2,153,761	1.2469000	2,685,525	0.00821779	17,699.16
CU SU XU	1,535,644	0.8728300	1,340,356	0.00575245	8,833.72
CX	2,623,625	0.8728300	2,289,979	0.00575245	15,092.28
FTP	577,492,534	0.2500000	144,373,134	0.00164764	951,502.48
FTS	34,013,901	0.2500000	8,503,475	0.00164764	56,042.82
IT	17,071,048	1.9692000	33,616,308	0.01297817	221,550.92
LT	13,886,069	1.9692000	27,344,447	0.01297817	180,215.73
JT	1,266,278	1.9692000	2,493,555	0.01297817	16,433.97
IH	288,350	1.9692000	567,819	0.01297817	3,742.25
IJ	7,200	1.2799800	9,216	0.00843581	60.74
IX	1,404,900	1.2799800	1,798,244	0.00843581	11,851.47
LU	244,220	1.2799800	312,597	0.00843581	2,060.19
IU	530,825	1.2799800	679,445	0.00843581	4,477.94
MTEP	22,276,833	2.1505000	47,906,329	0.01417304	315,730.43
MTES	583,850	2.1505000	1,255,569	0.01417304	8,274.93
MTFS	267	2.1505000	574	0.01417304	3.78
PT	4,842,750	1.6391000	7,937,752	0.01080262	52,314.38
FAD R1 EP	434,975	0.2500000	108,744	0.00164764	716.68
FAD R4	1,666,000	0.2500000	416,500	0.00164764	2,744.98
RTP	808,897,147	1.0000000	808,897,147	0.00659058	5,331,100.20
RTS	47,499,904	1.0000000	47,499,904	0.00659058	313,051.85
RTC FS	544,284	1.0000000	544,284	0.00659058	3,587.15
I4	681,750	0.4923000	335,626	0.00324454	2,211.97
TT	182,750	0.2500000	45,688	0.00164764	301.11
Total Taxable	1,653,980,568		1,282,923,903		\$ 8,455,210.78

PIL					
Tax Class	Assessment	Ratios	Assessment	General	
CF	2,219,950	1.2469000	2,768,056	0.00821779	18,243.09
CG	1,974,475	1.2469000	2,461,973	0.00821779	16,225.83
CY	32,500	0.8728300	28,367	0.00575245	186.95
CZ	56,325	0.8728300	49,162	0.00575245	324.01
IP IG	73,850	1.9692000	145,425	0.01297817	958.44
RG	171,275	1.0000000	171,275	0.00659058	1,128.80
RP	2,750	1.0000000	2,750	0.00659058	18.12
Total PIL	4,531,125		5,627,008		\$ 37,085.24

Total	1,658,511,693		1,288,550,911		\$ 8,492,296.02
Apportioned Levy					51.8%
Based Rate Own Purposes:			0.0065906		
Percentage increase over last year					4.9%