

Municipality of North Perth

2021 Capital and Operating Budget

FINAL REPORT

Presented by: Dave Johnston, Councillor & Budget Chair

Dated: March 1, 2021



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Municipality of North Perth

2021 Budget Presentation to Council

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Budget Chair's Review

On behalf of Council, I am tabling the 2021 Budget for Council approval. Through the 2021 Budget Process, members of Council and staff have worked to find a balanced position between the need to support important municipal services, invest in current and future infrastructure and asset needs, while limiting tax increases. As the COVID-19 pandemic continues, Council was also aware of the need to limit increased financial obligations on the municipality's ratepayers.

Council began the 2021 Budgeting Process with a policy statement and pre-budget public survey, followed by a visioning session. The visioning session gave each member of Council the opportunity to outline their concerns about municipal services provided and the delivery of those services in North Perth, as well as their priorities for the 2021 budget. Council also requested that Senior Management perform a review of municipal services and proposed capital projects to address staff capacity issues and identify spending efficiencies.

Service Inventory Review

A Service Inventory Review was performed on current municipal services that are legislated/essential versus services where opportunities for savings/service reductions exist. The purpose of the exercise was to identify potential opportunities where service reductions/efficiencies could be implemented to decrease the 2021 municipal budget.

Eight opportunities for savings/service reductions for current services were identified. Most opportunities involved either the closure of municipal facilities or reduction in municipal staff. Some opportunities would reduce service levels where significant benefits to the municipality have been achieved (e.g., reduction in By-law Enforcement and Police Services) or would impact the Municipality's ability to implement the Council approved 2019-2022 Corporate Strategic Plan (e.g., reduction in recreation programming and Economic Development staff).

Opportunities were only preliminary suggestions and would require additional study/analysis. At this time, Council has not directed staff to move forward on the identified opportunities.

Capital Project Ranking

All new (i.e., not carryover) proposed capital projects for 2021 were ranked based on standard criteria to assist in establishing a priority list for Council's consideration. The cumulative list was reviewed by the Senior Management team, with some minor adjustments being made.

Public Engagement

The development of the proposed 2021 Operating and Capital Budgets included a range of opportunities for public input and engagement. Opportunities included:

- the "2021 North Perth Budget" project page on www.yoursaynorthperth.ca. Engagement activities hosted on this page included:
 - 2021 Pre-Budget Survey – a brief summary is attached outlining common concerns/themes in the survey results and how they are being addressed through the 2021 Budget and other municipal initiatives
 - Budget Q&A Board
 - 2021 Proposed Budget Virtual Consultation – video and feedback form
- a Budget page on the municipal website at www.northperth.ca

Due to the COVID-19 pandemic, the Municipality was unable to host an in-person Budget Open House. The information usual presented at the Budget Open House was adapted into a Virtual Consultation opportunity that included a video presentation and feedback form. The video presentation was viewed 109 times and 14 feedback forms were received.

Interested parties who were unable to attend Budget Committee Meetings in-person also had the opportunity to view the live stream of these meetings on the North Perth YouTube channel.

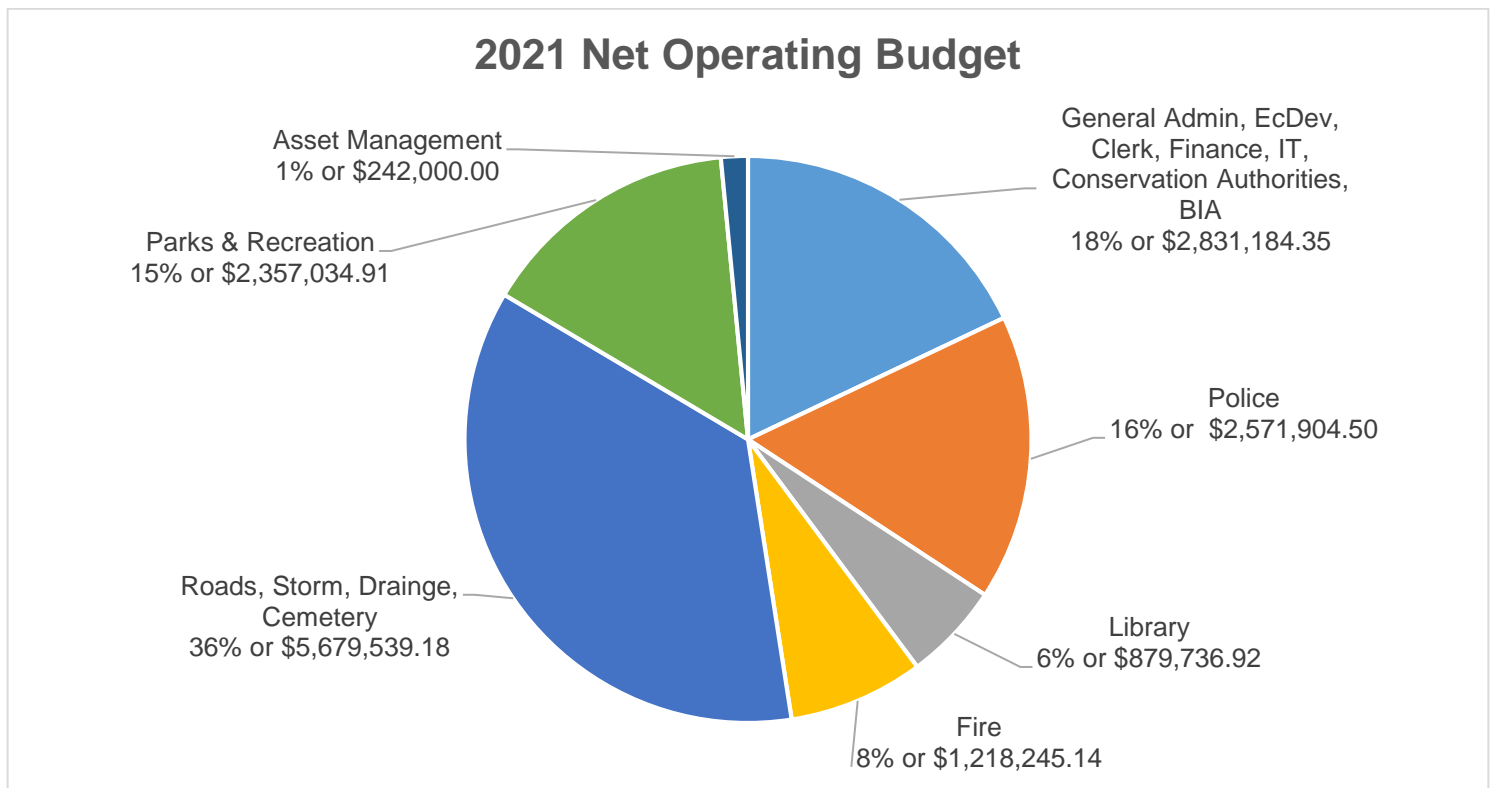
Communication and engagement on the implementation of the proposed 2021 Budget will continue throughout the year.

2021 Operating Budget

In 2021, the Province is providing the Municipality with \$1,445,300 in funding through the Ontario Municipal Partnership Fund (OMPF), which is equivalent to \$254 per household (compared to \$1,367,200 in 2020). 2021 OMPF revenue has been distributed amongst the municipal department operating budgets.

OMPF is the primary funding source provided by the Province to municipalities. When the current Provincial Government came into power, a review was conducted on the OMPF program. In 2019, the Province announced that the OMPF structure would be maintained for the 2020 and 2021 municipal budget years. The Province has also announced its commitment to consult with municipalities to better focus OMPF on communities that need it most, including small, northern and rural municipalities.

For services funded by tax dollars raised by the Municipality, the Municipality's operating expenses for 2021 are budgeted at \$15,779,645.00. The following chart illustrates the allocation of North Perth tax dollars to various services:



Other operational budgets totalling \$12,029,825.90 are solely funded by user fees, including Child Care Services, Building Department, Water Services, Wastewater Services, Waste Management and Perth Meadows.

As part of the Asset Management Financing Strategy approved by Council, \$242,000 per year (beginning in 2020) is included in the annual operating budget. This should close the funding gap by 2048.

Introduced in 2018, the Stormwater Management Area Rate (SMAR) is an area rated levy to provide for future stormwater management (SMS) services in the built up area of Listowel, including some of the fringe development. The levy for 2021 is estimated at \$245,000 and is shared amongst the properties within the SMAR boundary.

The Business Improvement Area (BIA) levy of \$119,300 is also area-rated to commercial properties in a limited boundary.

2021 Capital Budget

The 2021 Capital Budget includes multiple carryover projects from 2020. Some significant carryover projects include:

- Albert Storm Trunk
- Traffic Study/Transportation Master Plan
- Line 84 Reconstruction
- Listowel Memorial Arena Demolition and Redevelopment
- John Bell South and John Bell North Light Tower Replacement
- Replacement of Fire Apparatus
- IT Governance and Modernization

A number of new projects are planned for 2021. Examples include:

- Hydraulic Re-rating of the Wastewater Treatment Plant
- Water Meter Replacement Program (installation to occur in 2022)
- Atwood Servicing Upgrades
- Elma Memorial Community Centre HVAC Updates
- Fleet and Equipment Purchases

The overall project cost estimate for 2021 is just over \$19.7 million. Carryover project costs represent \$6,394,747.00, or 32%, of the overall amount. The ongoing project work is being funded by Development Charges revenues, reserves/reserve funds, the tax levy, donations and provincial/federal grant funding. Interim to medium term financing will be required given the volume of work being completed.

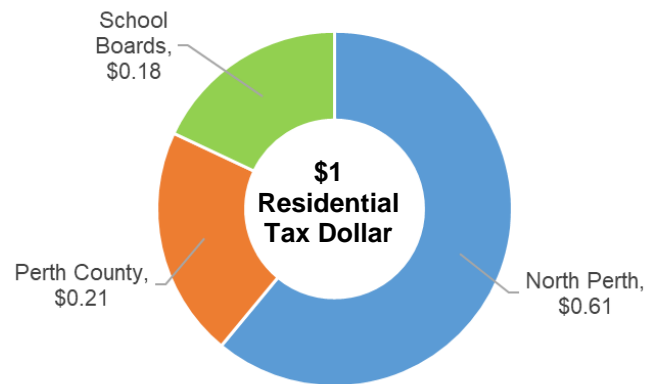
Maintaining and improving North Perth's municipal infrastructure will continue to require significant and planned investment.

Impact on Property Taxes

The North Perth Building Department had yet another busy year in 2020, issuing 420 building permits, which included the creation of 241 new residential dwelling units. This increased tax base allows the costs related to growth to be applied across a greater number of properties.

Due to the COVID-19 pandemic, MPAC postponed the 2020 property reassessment that would have reassessed properties based on a valuation date of January 1, 2019, with reassessments applied and used in budgeting through the 2021-2024 period. Therefore, 2020 property assessments have been used for the 2021 budget.

The North Perth 2021 tax levy increase is \$465,791.99 local municipal purposes. A total property tax bill reflects taxes levied by the Municipality of North Perth, the County of Perth and local school boards. Specifically, for every residential tax dollar received in 2021, approximately 61 cents is kept by North Perth, approximately 21 cents will be transferred to Perth County and 18 cents will be transferred to local school boards. When all three 2021 levy requisitions are combined, the overall levy increase in North Perth is 2.0%. Due to assessment shifts, the residential levy impact is about 1.2%, or about .10 cents per day. Actual % change will depend on any individual assessment changes and specific relative tax class. This amount includes the Listowel Ward and fringe areas Stormwater Management Levy.



2021 Property Tax & User Fee Impact Example

A) Calculation based on \$450,000 residential assessment

	2021	2020	Difference	Per Day
Taxes	\$5,248.80	\$5,185.38	\$63.42	\$0.17
Stormwater Levy	\$98.03	\$93.93	\$4.10	\$0.01
Small Waste Bin	\$130.00	\$100.00	\$30.00	\$0.08
Average Water/Sewer Bill	\$1,338.21	\$1,299.82	\$38.39	\$0.11
Total	\$6,815.04	\$6,679.13	\$135.91	\$0.37

This example includes property tax and stormwater levy (charged to Listowel and fringe area only) on a \$450,000 assessed residence, small garbage wheelie bin and average water/sewer use. In this example, the ratepayer will experience an increase in their municipal costs for 2021 compared to 2020 totalling \$135.97. This equals 37 cents per day. For properties located in the municipality's hamlets, the services they do not receive, such as Stormwater Levy or Water/Sewer, can be removed to calculate their increase.

B) Calculation based on \$1,483,500 farm assessment with \$182,500 residential assessment

	2021	2020	Difference	Per Day
Taxes – Farm Portion	\$4,325.89	\$4,273.62	\$52.27	\$0.14
Taxes – Farm Residence	\$2,140.34	\$2,114.48	\$25.86	\$0.07
Small Waste Bin	\$130.00	\$100.00	\$30.00	\$0.08
Total	\$6,596.23	\$6,488.10	\$108.13	\$0.30

This example includes property tax a \$1,483,500 assessed farm property with \$182,500 assessed farm residence, as well as a small garbage wheelie bin. In this example, the ratepayer will experience an increase in their municipal costs for 2021 compared to 2020 totalling \$108.13. This equals 30 cents per day.

Conclusion

This budget addresses operational and infrastructure needs to maintain anticipated municipal service levels required by our community, while managing past provincial revenue cutbacks in OMPF funding. Members of Council will be closely monitoring the 2021 financial statements to ensure that the Municipality is sustaining the desired levels of services, while moving forward with current development to ensure growth and prosperity during 2021.

On behalf of Councillor Allan Rothwell, Vice-Chair, and myself, I thank members of Council, our staff and the public for participating in developing the future of North Perth via the 2021 budget deliberations.

Yours sincerely,

Dave Johnston
Councillor and Budget Chair

Municipality of North Perth - 2021 Combined Operating Budget with 2020 Budget Restated Jan 21/21									
	2020	2020	2021	2021	2021	%	Budget	%	%
	Actual to Date	Budget	Revenue	Expense	Budget	+ / -	Variance	>	Levy
General Administration	1,355,488.56	984,670.83	377,742.00	1,913,646.40	1,535,904.40	56%	551,233.57	118.3%	3.6%
Economic Development	114,520.72	256,488.00	30,277.00	286,734.00	256,457.00	0%	(31.00)	0.0%	0.0%
Police	2,534,185.90	2,545,310.00	51,603.00	2,623,507.50	2,571,904.50	1%	26,594.50	6%	0.2%
Clerk Department	211,500.36	298,281.10	212,083.00	500,810.20	288,727.20	-3%	(9,553.90)	-2.1%	-0.1%
Day Care Department	24,963.23	0.00	2,972,733.87	2,972,733.87	0.00				
Building Department	33,163.83	0.00	608,222.00	608,222.00	0.00				
Finance Department	287,369.60	421,716.00	276,543.00	718,964.75	442,421.75	5%	20,705.75	4.4%	0.1%
Information Technology	285,672.22	192,150.00	28,422.00	222,424.00	194,002.00	1%	1,852.00		
Conservation Authorities	336,472.00	333,911.00	0.00	355,672.00	355,672.00	7%	21,761.00	4.7%	0.1%
BIA	8,631.10	0.00	119,300.00	119,300.00	0.00				
Current Operations	5,191,967.52	5,032,526.93	4,676,925.87	10,322,014.72	5,645,088.85	12%	612,561.92	131.5%	4.0%
Library Operations	558,787.92	819,060.48	203,829.61	1,083,566.53	879,736.92	7%	60,676.44	13.0%	0.4%
Current Operations	558,787.92	819,060.48	203,829.61	1,083,566.53	879,736.92	7%	60,676.44	13.0%	0.4%
Administration	216,881.31	0.00	167,332.00	167,332.00	0.00				
Listowel Fire Station	435,143.16	749,366.97	20,000.00	649,351.89	629,351.89	-16%	(120,015.08)	-25.8%	-0.8%
Atwood Fire Station	162,632.57	365,396.90	7,000.00	335,618.28	328,618.28	-10%	(36,778.62)	-7.9%	-0.2%
E/L Monkton Station	115,923.66	198,005.92	94,506.30	287,424.27	192,917.97	-3%	(5,087.95)	-1.1%	0.0%
Minto Fire Agreement	66,374.62	65,836.00	0.00	67,357.00	67,357.00	2%	1,521.00	0.3%	0.0%
Current Operations	996,955.32	1,378,605.79	288,838.30	1,507,083.44	1,218,245.14	-12%	(160,360.65)	-34.4%	-1.0%
Roads	4,016,898.69	5,728,481.72	609,163.00	6,085,012.18	5,475,849.18	-4%	(252,632.54)	-54.2%	-1.6%
Storm Water Mgmt	128,919.24	-	256,000.00	256,000.00	0.00		-		
Drainage	62,386.48	74,600.00	59,807.00	148,190.00	88,383.00	18%	13,783.00	3.0%	0.1%
Cemeteries	110,490.86	115,525.00	148,100.00	263,407.00	115,307.00	0%	(218.00)	0.0%	0.0%
Current Operations	4,318,695.27	5,918,606.72	1,073,070.00	6,752,609.18	5,679,539.18	-4%	(239,067.54)	-51.3%	-1.6%
Waste Management	67,811.13	166,291.00	1,169,594.00	1,169,594.00	0.00		(166,291.00)	-35.7%	-1.1%
Water/Wastewater	3,141,665.29	0.00	6,657,401.00	6,657,401.00	0.00				
Current Operations	3,209,476.42	166,291.00	7,826,995.00	7,826,995.00	-		(166,291.00)	-35.7%	-1.1%
Recreation Administration	53,280.84	144,173.67	356,653.00	573,407.10	216,754.10	50%	72,580.43	15.6%	0.5%
Recreation Programs	11,195.92	11,300.00	74,525.00	80,025.00	5,500.00	-51%	(5,800.00)	-1.2%	0.0%
Elma/Logan Arena & Parks	306,225.91	205,861.48	293,590.87	569,459.87	275,869.00	34%	70,007.52	15.0%	0.5%
EMCC	183,346.07	197,020.15	22,225.00	201,455.33	179,230.33	-9%	(17,789.82)	-3.8%	-0.1%
Atwood Lions Pool	30,672.60	69,821.95	30,300.00	100,122.00	69,822.00	0%	0.05	0.0%	0.0%
Steve Kerr Memorial-List Arena & Pks	1,157,621.92	1,049,154.18	252,564.00	1,546,000.71	1,293,436.71	23%	244,282.53	52.4%	1.6%
Listowel Kinsmen Pool	25,922.65	49,345.00	52,800.00	102,145.00	49,345.00	0%	-	0.0%	0.0%
Wallace Arena & Parks	157,021.90	184,897.51	108,175.00	285,219.22	177,044.22	-4%	(7,853.29)	-1.7%	-0.1%
North Perth Trails	28,826.64	38,660.65	0.00	41,506.05	41,506.05	7%	2,845.40	0.6%	0.0%
Beautification Committee	26,626.57	48,527.50	13,000.00	61,527.50	48,527.50	0%	-	0.0%	0.0%
Current Operations	1,980,741.02	1,998,762.09	1,203,832.87	3,560,867.78	2,357,034.91	18%	358,272.82	76.9%	2.3%
	\$ 16,256,623.47	\$ 15,313,853.01	\$ 15,273,491.65	\$ 31,053,136.65	\$ 15,779,645.00	3.0%	465,791.99	100.0%	3.0%
AMP Financing Strategy		-							
Less Annual Surplus		-							
Less: OMPF		-							
	16,256,623.47	15,313,853.01	\$ 15,273,491.65	\$ 31,053,136.65	\$ 15,779,645.00	3.0%	465,791.99	100.0%	3.0%

2021 COMBINED PROJECT BUDGET

		2021	2021							2022
		ESTIMATED	SEGREGATED	User Fee/	Development			Sale of		Estimated
DEPT	PROJECTS	EXPENDITURES	SURPLUS	Tax Levy	Charges	Grants	Donations	Land	Other	Expenditures
Admin Total		\$ 337,407.00	\$ 256,440.22	\$ -	\$ -	\$ 65,052.50	\$ 10,000.00	\$ -	\$ 5,914.28	\$ 10,000.00
Daycare Total		\$ 55,944.00	\$ -	\$ -	\$ -	\$ 55,944.00	\$ -	\$ -	\$ -	\$ -
Finance Total		\$ 654,000.00	\$ 504,000.00	\$ -	\$ 50,000.00	\$ 85,000.00	\$ -	\$ -	\$ 15,000.00	\$ 560,000.00
Library Total		\$ 54,000.00	\$ 54,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fire Total		\$ 625,000.00	\$ 625,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 575,000.00
Water Total		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 800,000.00
WWTP Total		\$ 665,500.00	\$ 574,750.00	\$ -	\$ 90,750.00	\$ -	\$ -	\$ -	\$ -	\$ 855,000.00
Landfill Total		\$ 7,500.00	\$ 7,500.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Roads and Drainage Total		\$ 16,137,932.00	\$ 8,098,160.70	\$ 435,000.00	\$ 5,694,500.00	\$ 1,910,271.30	\$ -	\$ -	\$ -	\$ 1,914,000.00
Cemetery Total		\$ 70,000.00	\$ 70,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Recreation Total		\$ 1,149,296.00	\$ 1,075,135.34	\$ -	\$ -	\$ 34,160.66	\$ 21,000.00	\$ -	\$ 19,000.00	\$ 8,707,000.00
TOTAL	0	\$ 19,756,579.00	\$ 11,264,986.26	\$ 435,000.00	\$ 5,835,250.00	\$ 2,150,428.46	\$ 31,000.00	\$ -	\$ 39,914.28	\$ 13,421,000.00

CARRYOVER - PROJECT TOTALS (MONEY ALREADY COMMITTED) \$ 6,394,747.00

PROJECT RANKING FOR 2021 TOTAL \$ 13,361,832.00

The Municipality of North Perth
 Schedule "A" - By-law # ??-2021
 Municipality of North Perth - 2021 Tax Levy & Rates
 Assessment for 2021 Tax Year - with 2021 **Draft** Tax Levy & Rates

Tax Class	Assessment	Ratios	Assessment	North Perth			County			Education			Total	2021	2020	%	\$
				Taxable	Tax	Weighted	Tax Rate	Levy	Tax Rate	Levy	Tax Rate	Levy		Tax Rate	Levy		
Commercial	CT	117,428,456	1.246900	146,421,542	0.00933731	1,096,465.79	0.00329878	387,370.48	0.00880000	1,033,370.41	0.0214361	2,517,206.69	2,561,679.97	-1.7%	-44,473.29		
	DT	2,220,600	1.246900	2,768,866	0.00933731	20,734.43	0.00329878	7,325.27	0.00880000	19,541.28	0.0214361	47,600.98	49,431.33	-3.7%	-1,830.36		
	YT	55,000	1.246900	68,580	0.00933731	513.55	0.00329878	181.43	0.00880000	484.00	0.0214361	1,178.98	1,224.32	-3.7%	-45.33		
Shopping Centre	ST	2,774,944	1.246900	3,460,078	0.00933731	25,910.51	0.00329878	9,153.93	0.00880000	24,419.51	0.0214361	59,483.94	54,937.30	8.3%	4,546.65		
Commercial Excess/Vac	CU	1,235,100	1.246900	1,540,046	0.00933731	11,532.51	0.00329878	4,074.32	0.00880000	10,868.88	0.0214361	26,475.71	25,269.95	4.8%	1,205.76		
	XU	415,500	1.246900	518,087	0.00933731	3,879.65	0.00329878	1,370.64	0.00880000	3,656.40	0.0214361	8,906.69	9,249.18	-3.7%	-342.48		
	CX	3,174,500	1.246900	3,958,284	0.00933731	29,641.29	0.00329878	10,471.97	0.00880000	27,935.60	0.0214361	68,048.86	67,025.91	1.5%	1,022.95		
Farmland	XT	32,936,500	1.246900	41,068,522	0.00933731	307,538.28	0.00329878	108,650.22	0.00880000	289,841.20	0.0214361	706,029.70	736,105.24	-4.1%	-30,075.53		
	FTP	1,586,099,515	0.250000	396,524,879	0.00187210	2,969,344.26	0.00066140	1,049,039.86	0.0003825	606,683.06	0.0029160	4,625,067.18	4,480,694.16	3.2%	144,373.02		
Industrial	FTS	88,461,390	0.250000	22,115,348	0.00187210	165,608.98	0.00066140	58,508.01	0.0003825	33,836.48	0.0029160	257,953.47	264,309.93	-2.4%	-6,356.46		
	IT	14,056,700	1.969200	27,680,454	0.01474619	207,282.82	0.00520968	73,230.96	0.00880000	123,698.96	0.0287559	404,212.75	465,871.55	-13.2%	-61,658.80		
Industrial Large	IH	337,900	1.969200	665,393	0.01474619	4,982.74	0.00520968	1,760.35	0.0125000	4,223.75	0.0324559	10,966.84	10,873.06	0.9%	93.78		
	LT	16,228,700	1.969200	31,957,556	0.01474619	239,311.56	0.00520968	84,546.40	0.00880000	142,812.56	0.0287559	466,670.51	534,401.76	-12.7%	-67,731.24		
Industrial Excess/Vacant	IU	540,500	1.969200	1,064,353	0.01474619	7,970.32	0.00520968	2,815.83	0.00880000	4,756.40	0.0287559	15,542.55	20,607.01	-24.6%	-5,064.46		
	IX	2,996,600	1.969200	5,900,905	0.01474619	44,188.44	0.00520968	15,611.34	0.00880000	26,370.08	0.0287559	86,169.86	103,472.67	-16.7%	-17,302.80		
Industrial New Constru	LU	556,500	1.969200	1,095,860	0.01474619	8,206.26	0.00520968	2,899.19	0.00880000	4,897.20	0.0287559	16,002.65	17,199.32	-7.0%	-1,196.68		
	IJ	7,300	1.969200	14,375	0.01474619	107.65	0.00520968	38.03	0.0125000	91.25	0.0324559	236.93	234.90	0.9%	2.03		
Multi-Residential	JT	18,466,900	1.969200	36,365,019	0.01474619	272,316.49	0.00520968	96,206.71	0.00880000	162,508.72	0.0287559	531,031.92	434,434.07	22.2%	96,597.85		
	JU	251,500	1.969200	495,254	0.01474619	3,708.67	0.00520968	1,310.24	0.00880000	2,213.20	0.0287559	7,232.10	7,413.80	-2.5%	-181.70		
New Multi Residential	MTEP	17,626,174	1.000000	17,626,174	0.00748842	131,992.17	0.00264558	46,631.52	0.0015300	26,968.05	0.0116640	205,591.74	223,972.60	-8.2%	-18,380.86		
	MTES	418,953	1.000000	418,953	0.00748842	3,137.30	0.00264558	1,108.38	0.0015300	641.00	0.0116640	4,886.67	5,490.86	-11.0%	-604.20		
	MTFA	273	1.000000	273	0.00748842	2.04	0.00264558	0.72	0.0015300	0.42	0.0116640	3.18	1.18	170.4%	2.01		
Pipeline	NT		1.000000		0.00748842		0.00264558		0.0015300								
Farmland Development	PT	6,436,000	1.639100	10,549,248	0.01227427	78,997.18	0.00433638	27,908.92	0.00880000	56,636.80	0.0254106	163,542.90	183,992.11	-11.1%	-20,449.21		
	FAD R1	2,258,000	0.250000	564,500	0.00187210	4,227.21	0.00066140	1,493.43	0.0003825	863.69	0.0029160	6,584.33	7,161.58	-8.1%	-577.25		
Residential	RTP	1,274,520,933	1.000000	1,274,520,933	0.00748842	9,544,146.20	0.00264558	3,371,852.15	0.0015300	1,950,017.03	0.0116640	14,866,015.37	14,400,192.09	3.2%	465,823.28		
	RTS	71,677,360	1.000000	71,677,360	0.00748842	536,750.07	0.00264558	189,628.47	0.0015300	109,666.36	0.0116640	836,044.91	767,285.00	9.0%	68,759.90		
	RTPFS	625,720	1.000000	625,720	0.00748842	4,685.65	0.00264558	1,655.39	0.0015300	957.35	0.0116640	7,298.40	6,732.37	8.4%	566.03		
	RTCFS	170,300	1.000000	170,300	0.00748842	1,275.28	0.00264558	450.54	0.0015300	260.56	0.0116640	1,986.38	1,962.38	1.2%	24.00		
	TTEP	830,900	0.250000	207,725	0.00187210	1,555.53	0.00066140	549.55	0.0003825	317.82	0.0029160	2,422.90	1,960.65	23.6%	462.26		
Managed Forest	TTES	121,900	0.250000	30,475	0.00187210	228.21	0.00066140	80.62	0.0003825	46.63	0.0029160	355.46	351.17	100.0%	4.30		
	Subtotal	3,262,930,618															
Exempt	E	87,821,300															
Total Ta	3,350,751,918		2,100,075,059		15,726,241.03		5,555,924.91		4,668,584.64		25,950,750.57	25,443,537.40	2.0%	507,213.17			

Tax Class	Assessment	Ratios	Assessment	North Perth	County	Education	Total	2021	2020	%	\$			
CF	2,248,400	1.246900	2,803,530	0.00933731	20,994.01	0.00329878	7,416.97	0.00980000	22,034.32	0.0224361	50,445.30	50,027.91	0.8%	417.39
CG	2,564,000	1.246900	3,197,052	0.00933731	23,940.86	0.00329878	8,458.07			0.0126361	32,398.93	31,948.34	1.4%	450.59
HF	515,100	1.256425	647,185	0.00940864	4,846.39	0.00332398	1,712.18	0.00980000	5,047.98	0.0225326	11,606.55	11,515.34	0.8%	91.21
CZ	8,300	1.246900	10,349	0.00933731	77.50	0.00329878	27.38			0.0126361	104.88	103.42	1.4%	1.46
RD					0.00			0.0015300	0.00	0.0015300	0.00	0.00	0.0%	0.00
IG	129,000	1.969200	254,027	0.01474619	1,902.26	0.00520968	672.05			0.0199559	2,574.31	2,538.51	1.4%	35.80
RG	214,700	1.000000	214,700	0.00748842	1,607.76	0.00264558	568.01			0.0101340	2,175.77	2,145.51	1.4%	30.26
RP	4,700	1.000000	4,700	0.00748842	35.20	0.00264558	12.43	0.0015300	7.19	0.0116640	54.82	54.16	1.2%	0.66
Total PI	5,684,200		7,131,542		53,403.97		18,867.09		27,089.49		99,360.56	98,333.18	1.0%	1,027.38

TOTAL	3,356,436,118		2,107,206,601		15,779,645.00		5,574,792.00		4,695,674.13		26,050,111.13	25,541,870.58	2.0%	508,240.55
Apportioned Levy					60.6%		21.4%		18.0%					
Based Rated Own Purposes			0.00748842			0.00264558								
Percentage increase over last year			3.0%	3.0%	3.0%	4.9%	4.9%	4.9%	-4.5%					

	Average Ass't 2021	Average Ass't 2020	% Change	\$ Differences
Single Family Home	3,087.79	3,050.48	1.2%	37.31
Farmland	3,979.32	3,931.24	1.2%	48.08
Industrial	238,345.97	278,902.54	-14.5%	-40,556.57

2021 Budget Consultation Follow-Up

Pre-Budget Survey Themes Addressed in Budget

Below are some key concerns that were identified by residents who completed the 2021 Pre-Budget Survey. We have highlighted how components of North Perth's 2021 Capital and Operating Budget address these concerns.

Municipal Roads

Municipal roads were one of the most common noted concerns amongst survey respondents. Below are some capital projects that will benefit municipal roads:

1. Transportation Master Plan & Traffic Study

- The Transportation Master Plan (TMP) is underway and will review our existing street network and developing lands and make recommendations in a proactive manner on stop controls, integrate existing Traffic Impact Studies, review speed limits as well as review bicycle and pedestrian usage and planning. A final draft report is expected in April 2021 with the final report in June of 2021. Wallace Avenue South Traffic Calming Measures and Core Traffic are also being reviewed as part of the TMP process.

2. 2021 Asphalt Resurfacing Program

- Road 152 from HWY 86 to Line 87 (chip/seal)
- Road 158 from Line 81 to Line 84 (chip/seal)
- Line 89 from Road 152 to Road 140 (chip/seal)
- Havelock Ave. from Main St. to Kincaid St. (microsurface)
- Rebuild 2 km of Line 88 or Line 90 east end (pulverize/pave)
- Pave Line 89
- Pave second lift of Rocher Road
- Pave second lift of Salisbury St.

3. Pedestrian Crossovers

- Proposed reconstruction of the Inkerman and Wallace pedestrian crossover to a Level 2 Type B PXO (similar to Argyle and Main crossover). MTO approval required.
- Crossover paint and signage at roundabout in Listowel

4. Completion of Albert Storm Trunk

5. Completion of Line 84 Reconstruction

Property Taxes versus User Fees

In the 2021 Pre-Budget Survey, we asked if ratepayers would support an increase in user fees for municipal services that currently charge users fee but still run a deficit (deficit transferred to tax levy). Approximately half of survey respondents said they would support user fee increases for these services.

During Budget deliberations, Council directed staff to make solid waste management (i.e., garbage collection and landfill) a full user cost recovery service. Therefore, moving forward tax revenue will not be required to support waste management. Depending on the size of your wheelie bin, you will see a \$30-\$60 user fee increase in 2021.

Traffic Congestion and Truck By-Pass

Many survey respondents noted concerns with traffic congestion and their preference for a truck by-pass around Listowel. These items are being studied as part of the Transportation Master Plan outlined on the previous page.

Child Care Spaces

Two new North Perth child care centres opened in September 2020. The Municipality now operates the North Perth-Spinrite Child & Family Centre, Monkton Family Grouping and Child Care Centre, and St. Marys Child Care Centre. If you are interested in a child care space at one of these centres, please visit <https://onehsn.com/stratford> to submit an application.

Community Safety

The Community Safety & Well-Being (CSWB) Plan is a joint project with City of Stratford, West Perth, Perth South and Perth East. The final plan will be presented in early 2021, followed by implementation. The CSWB Plan will help address such social issues as homelessness, mental health, addiction, safe communities, crime, access to social services, etc.

Budget Feedback Form Questions and Answers

Below is a list of questions that were asked by residents who viewed our video presentation on the proposed 2021 North Perth Budget and completed a Budget Feedback Form.

1. Why are industrial and commercial taxes going down?

The reason behind the commercial and industrial taxes being reduced for 2021 is the education tax rate for commercial and industrial property classifications. This tax rate for these properties was reduced and is set by the Province. School Board levies, as set by the Province, and County of Perth levies, as set by the County, are collected by the Municipality with our own levy.

2. What were the staffing impacts experienced by the Municipality in 2020 due to facility closures, service reductions, etc. as a result of COVID-19?

From a municipal perspective, COVID-19 had the following staffing implications:

- Staff were redeployed to alternate departments to perform essential duties (ie: COVID-19 related cleaning)
- Staff layoffs occurred during March – June within several departments
- Delayed recruiting for several vacant full-time positions, redeployed staff to cover essential duties of these roles
- Summer staffing was not completed as usual; hired 16% of our normal summer workforce

3. What can be done to reduce/streamline work processes so that administration expenses can be reduced?

In 2020, the Municipality retained a third-party consultant, KPMG, to complete an Administrative Processes Efficiency Review. The review was funded through an Ontario Municipal Modernization Grant. The scope of the Administrative Processes Efficiency Review was to examine key business processes at the Municipality of North Perth, with the objective of reducing process burden and improving customer experience. An Action Plan for implementation was developed that includes steps/initiative to achieve administrative efficiencies within the organization. Municipal staff are now working on implementing the action plan. The final report for [Administrative Processes Efficiency Review](#) is available on our website.

4. What are we going to do about nursing home/long-term care spaces going forward?

The lack of availability of long-term care (LTC) beds in North Perth has been a concern investigated by Municipal Staff and Council for many years. As North Perth continues to grow, and more seniors and late-career adults move to our community, the need for local LTC beds will significantly increase. The Municipality currently has a serviced site ready for a long-term care facility.

Recently, the North Perth CAO and Mayor participated in discussions regarding the future of LTC beds within North Perth with the Listowel Memorial Hospital CEO, Perth-Wellington MPP Randy Pettapiece, and an expert stakeholder with a long history in the LTC field. Through these discussions, it was proposed that the next step in this investigation would be the completion of a Feasibility/Market Study on a Long-Term Care Home in North Perth. Through this study, local data will be obtained on the community's need for LTC beds. This data is critical for moving forward on an application to the Ministry

of Long-Term Care for Long Term Care Home Development. The Municipality plans to initiate this study in the coming months.

Further, the Municipality has also worked to bring an assisted living development to North Perth. Riverview Park in Listowel is currently being built and will provide 84 independent assisted living units in North Perth in 2021.

5. Why is there not a green in service if we are looking to be environmentally responsible?

The Municipality of North Perth is a member of the Bluewater Recycling Association (BRA), who is our current service provider for garbage and recycling collection. At this time, BRA does not offer green bin service but they are aware that there is great interest in this service. The Municipality anticipates that green bin recycling will become part of our servicing offering in the next few years. We appreciate the input and interest in the program and have and will continue to make Bluewater aware of the growing demand for this service.

6. We have had the same garbage wheelie bin for many years. Why is the price increasing?

The annual user fee charged for your garbage wheelie bin covers the service cost for garbage collection. Prior to 2021, garbage wheelie bin user fees did not cover the total service costs and a portion of this service was transferred to the tax levy. During the 2021 Budget deliberations, Council directed staff to make solid waste management (i.e., garbage collection and landfill) a full user cost recovery service. Depending on the size of your wheelie bin, you will see a \$30-\$60 user fee increase in 2021.